Theme	Measure	2024 Men	2021 Men	Diff ¹
	Benchmark: Nature of Work: Research	3.28	3.37	
	Time spent on research	3.69	3.77	
	Expectations for finding external funding	3.34	3.34	
	Influence over focus of research	4.25	4.30	
	Quality of grad students to support research	3.38	3.43	
Nature of Work:	Support for research	2.88	2.90	
Research	Support for engaging undergrads in research	3.40	3.35	
	Support for obtaining grants (pre-award)	2.94	3.26	Ļ
	Support for maintaining grants (post-award)	2.68	3.13	Ļ
	Support for securing grad student assistance	2.81	2.91	
	Support for travel to present/conduct research	3.15	3.28	
	Availability of course release for research	2.76	2.81	
	Benchmark: Nature of Work: Service	3.31	3.48	
	Time spent on service	3.49	3.63	
	Support for faculty in leadership roles	3.04	3.14	
	Number of committees	3.55	3.62	
	Attractiveness of committees	3.35	3.54	
Nature of Work:	Discretion to choose committees	3.48	3.56	
Service	Equitability of committee assignments	3.16	3.23	
Convido	Number of student advisees	3.68	3.77	
	Equitability of service work compensation	2.69	2.83	
	Relevance of committees	3.63	3.76	
		3.08	3.10	
	Support for being a good advisor Equity of the distribution of advising responsibilities		3.05	
		<u>3.04</u> 3.80	3.89	
	Benchmark: Nature of Work: Teaching Time spent on teaching	3.99	4.07	
	Number of courses taught	3.99	4.07	
	Level of courses taught	4.06	4.03	
	Discretion over course content	4.00	4.12	
	Number of students in classes taught	3.87	3.88	
National of Manley	ž – Š	3.57	3.72	
Nature of Work:	Quality of students taught Equitability of distribution of teaching load	3.07	3.29	
Teaching		3.37	3.29	
	Quality of grad students to support teaching Teaching schedule	4.05	4.10	
	Support for teaching diverse learning styles	3.73	3.72	
		3.78	3.72	
	Support for assessing student learning			
	Support for developing online/hybrid courses	3.68	3.71	
	Support for teaching online/hybrid courses	3.62	3.68	
	Time spent on outreach	3.68	3.60	
Other Work Activities	Time spent on administrative tasks	2.68	2.91	
	Ability to balance teaching/research/service	3.49	3.61	
	Benchmark: Facilities and Work Resources	3.63	3.78	
	Support for improving teaching	3.42	3.62	
	Office	3.90	3.97	
Facilities and Work	Laboratory, research, studio space	3.44	3.52	
Resources	Equipment	3.59	3.72	
1103001003	Classrooms	3.69	3.84	
	Library resources	4.25	4.33	
	Computing and technical support	3.53	3.81	↓

Theme	Measure	2024 Men	2021 Men	Diff ¹
	Benchmark: Personal and Family Policies	3.12	3.16	
	Right balance between professional/personal	3.34	3.37	
	Inst. supports family/career compatibility	3.12	3.25	
	Housing benefits	2.18	2.29	
	Tuition waivers, remission, or exchange	2.64	2.67	
Personal and Family	Spousal/partner hiring program	2.77	2.96	
Policies	Childcare	2.30	2.32	
	Eldercare	2.54	2.71	
	Family medical/parental leave	3.38	3.39	
	Flexible workload/modified duties	3.79	3.55	
	Stop-the-clock policies (pre-tenured only)	3.53	3.33	
	Parking benefits	3.03	3.07	
	Benchmark: Health and Retirement Benefits	3.23	3.16	
Health and	Health benefits for yourself	3.37	3.26	
Retirement Benefits	Health benefits for family	2.78	2.65	
	Retirement benefits	3.33	3.34	
	Phased retirement options	3.40	3.33	
Salary	Salary	2.89	2.92	
	Benchmark: Interdisciplinary Work	2.95	3.02	
	Budgets encourage interdiscip. work	2.76	2.92	
	Facilities conducive to interdiscip. work	3.00	3.04	
Interdisciplinary	Interdiscip. work is rewarded in merit	2.93	3.00	
Work	Interdiscip. work is rewarded in promotion	3.00	3.02	
	Interdiscip. work is rewarded in tenure	3.05	3.58	Ļ
	Interdiscip. work is rewarded in reappointment	3.09	3.24	
	Dept. knows how to evaluate interdiscip. work	2.98	3.02	
	Benchmark: Collaboration	3.79	3.83	
Collaboration	Opportunities for collab. within dept	3.77	3.87	
Collaboration	Opportunities for collab. outside inst	3.90	3.87	
	Opportunities for collab. outside dept	3.71	3.76	
	Benchmark: Mentoring	3.22	3.37	
	Effectiveness of mentoring within dept.	3.73	3.88	
	Effectiveness of mentoring outside dept.	3.68	3.67	
	Mentoring of pre-tenure faculty in dept (tenure track only)	3.46	3.57	
	Mentoring of tenured associate profs in dept (tenured only)	2.80	2.99	
	Mentoring of PrfTr faculty in dept (PrfTr only)	2.90	2.92	
Montoring	Support for faculty to be good mentors (tenured and PrfTr only)	2.78	2.69	
Mentoring	Related items (not included in benchmark)			
	Being a mentor is fulfilling	4.21	4.13	
	Importance of mentoring within dept.	4.18	4.26	
	Importance of mentoring outside dept.	3.45	3.52	
	Importance of mentoring outside inst.	3.61	3.68	
	Effectiveness of mentoring outside the inst.	3.98	3.97	
	Interest in interdisciplinary work	3.71	3.74	
	Benchmark: Tenure Policies	3.41	3.66	Ļ
	Clarity of tenure process	3.67	3.92	↓
	Clarity of tenure criteria	3.45	3.63	
enure Policies (pre-	Clarity of tenure standards	2.97	3.21	
tenured only)	Clarity of body of evidence for deciding tenure	3.59	3.71	
• •	Clarity of whether I will achieve tenure	3.52	3.89	↓
	Consistency of messages about tenure	2.94	3.26	Ļ
	Tenure decisions are performance-based	3.84	3.97	*

Theme	Measure	2024 Men	2021 Men	Diff ¹
	Benchmark: Tenure Expectations: Clarity	3.42	3.58	
	Clarity of expectations: Scholar	3.64	3.76	
Tenure Clarity (pre-	Clarity of expectations: Teacher	3.90	3.92	
tenured only)	Clarity of expectations: Advisor	3.81	3.79	
	Clarity of expectations: Colleague	3.24	3.55	\downarrow
	Clarity of expectations: Campus citizen	2.85	3.21	Ļ
	Clarity of expectations: Broader community	3.09	3.26	
	Benchmark: Promotion to Full	3.78	3.87	
	Dept. culture encourages promotion	3.93	4.12	
	Reasonable expectations: Promotion	3.92	4.08	
	Clarity of promotion process	3.90	3.96	
Promotion (tenured	Clarity of promotion criteria	3.70	3.88	
only)	Clarity of promotion standards	3.55	3.61	
	Clarity of body of evidence for promotion	3.91	3.99	
	Clarity of time frame for promotion	3.63	3.59	
	Clarity of whether I will be promoted	3.01	3.39	
	Clarity of departmental contract renewal process for prf track fac	3.57	3.45	v
Contract Renewal	Clarity of departmental contract renewal criteria for prf track fac	3.55	3.45	
Clarity (professional	Clarity of departmental contract renewal standards for prof track fac	3.48	3.29	
track only)	Clarity of body of evidence for deciding contract renewal of prf track fac	3.30	3.48	
addit only)	Sense of contract renewal	3.55	3.40	
	Clarity of promotion process for prf track fac		-	
Clarity of Promotion		3.03	2.97	
Process	Clarity of critieria for promotion for prf track fac	2.99	2.94	
(professional track	Clarity of promotion standards for prf track fac	2.87	2.87	
only)	Clarity of body of evidence for promotion decisions for prf track fac	2.92	3.03	
	Sense of promotion	3.09	2.88	
	Benchmark: Leadership: Senior	3.15	3.45	Ļ
	Pres/Chancellor: Pace of decision making	3.20	3.44	
	Pres/Chancellor: Stated priorities	3.35	3.49	
Leadership: Senior	Pres/Chancellor: Communication of priorities	3.14	3.44	Ļ
	CAO: Pace of decision making	3.10	3.44	\downarrow
	CAO: Stated priorities	3.12	3.43	↓
	CAO: Communication of priorities	2.97	3.42	Ļ
	Benchmark: Leadership: Divisional	3.22	3.31	
	Dean: Pace of decision making	3.23	3.43	
Leadership:	Dean: Stated priorities	3.28	3.30	
Divisional	Dean: Communication of priorities	3.24	3.28	
	Dean: Ensuring faculty input	3.13	3.21	
	Benchmark: Leadership: Departmental	3.61	3.76	
	Head/Chair: Pace of decision making	3.56	3.73	
Leadership:	Head/Chair: Stated priorities	3.56	3.64	
Departmental				
Departmentai	Head/Chair: Communication of priorities	3.53	3.69	
	Head/Chair: Ensuring faculty input	3.62	3.77	
	Head/Chair: Fairness in evaluating work	3.80	3.98	
	Benchmark: Leadership: Faculty	3.24	3.06	
	Faculty leaders: Pace of decision making	3.15	3.01	
Leadership: Faculty	Faculty leaders: Stated priorities	3.21	3.08	
	Faculty leaders: Communication of priorities	3.26	3.03	
	Faculty leaders: Ensuring faculty input	3.33	3.13	

Theme	Measure	2024 Men	2021 Men	Diff ¹
	Priorities are stated consistently	3.13	3.28	
Leadership: Institution-wide	Priorities are acted on consistently	2.92	3.14	
	Changed priorities negatively affect my work	2.95	3.13	
	Dean: Support in adapting to change	2.39	2.52	
	Head/Chair: Support in adapting to change	3.09	3.17	
	Visible leadership for support of diversity	4.05	4.15	
	Benchmark: Departmental Collegiality	3.75	3.88	
	Colleagues support work/life balance	3.80	3.87	
	Meeting times compatible with personal needs	4.07	4.19	
	Amount of personal interaction w/Pre-tenure	3.58	3.57	
Departmental	How well you fit	3.48	3.55	
Collegiality	Amount of personal interaction w/Tenured	3.57	3.60	
	Amount of personal interaction w/PrfTr	3.59	3.61	
	Colleagues pitch in when needed	3.65	3.86	
	Department is collegial	3.91	4.10	
	Colleagues committed to diversity/inclusion	4.09	4.20	
	Benchmark: Departmental Engagement	3.61	3.61	
	Discussions of undergrad student learning	3.63	3.61	
	Discussions of grad student learning	3.64	3.51	
	Discussions of effective teaching practices	3.57	3.64	
Departmental	Discussions of effective use of technology	3.56	3.64	
Engagement	Discussions of current research methods	3.41	3.44	
	Amount of professional interaction w/Pre-tenure	3.72	3.78	
	Amount of professional interaction w/Tenured	3.67	3.77	
	Amount of professional interaction w/PrfTr	3.70	3.71	
	Benchmark: Departmental Quality	3.75	3.72	
	Intellectual vitality of tenured faculty	3.78	3.79	
	Intellectual vitality of pre-tenure faculty	4.03	4.09	
	Scholarly productivity of tenured faculty	3.79	3.78	
	Scholarly productivity of pre-tenure faculty	3.99	4.06	
	Intellectual vitality of PrfTr faculty	3.93	3.85	
Departmental Quality	Scholarly productivity of PrfTr faculty	3.78	3.76	
	Teaching effectiveness of tenured faculty	3.79	3.76	
	Teaching effectiveness of pre-tenure faculty	3.89	3.98	
	Teaching effectiveness of PrfTr faculty	4.16	4.07	
	Dept. is successful at faculty recruitment (tenured and PrfTr only)	3.69	3.81	
	Dept. is successful at faculty retention (tenured and PrfTr only)	3.35	3.42	
	Dept. addresses sub-standard performance	2.69	2.76	
	Benchmark: Appreciation and Recognition	3.28	3.38	
	Recognition: For teaching	3.31	3.45	
	Recognition: For advising Recognition: For scholarship	3.15	3.21	
	Recognition: For service	3.41 3.14	3.41 3.23	
	Recognition: For outreach	3.14	3.23	
Appreciation and	Recognition: From colleagues	3.59	3.70	
Recognition	Recognition: From CAO (tenured only)	2.86	2.97	
	Recognition: From Dean (tenured only)	3.06	3.08	
	Recognition: From Head/Chair	3.53	3.68	
	School/college is valued by Pres/Provost (tenured only)	3.41	3.48	
	Dept. is valued by Pres/Provost (tenured only)	3.11	3.40	
	CAO cares about faculty of my rank	3.05	3.30	
		0.00	0.00	*

Theme	Measure	2024 Men	2021 Men	Diff ¹
	Benchmark: Governance: Trust	3.01	3.21	
	I understand how to voice opinions about policies	2.98	3.15	
Governance: Trust	Clear rules about the roles of faculty and administration	3.06	3.24	
Governance. Trust	Faculty and admin follow rules of engagement	3.11	3.44	\downarrow
	Faculty and admin have an open system of communication	2.88	3.13	Ļ
	Faculty and admin discuss difficult issues in good faith	3.08	3.40	\downarrow
	Benchmark: Governance: Shared Sense of Purpose	2.98	3.20	
0	Important decisions are not made until there is consensus	2.37	2.65	Ļ
Governance: Shared Sense of Purpose	Admin ensures sufficient time for faculty input	2.89	3.08	
Sense of Fulpose	Faculty and admin respectfully consider the other's view	3.11	3.36	Ļ
	Faculty and admin have a shared sense of responsibility	3.36	3.65	Ļ
	Benchmark: Governance: Understanding the Issue at Hand	2.82	3.00	
Governance:	Faculty governance structures offer opportunities for input	2.87	3.05	
Understanding the	Admin communicate rationale for important decisions	2.83	3.12	Ļ
Issue at Hand	Faculty and admin have equal say in decisions	2.50	2.67	
	Faculty and admin define decision criteria together	2.89	3.18	Ļ
	Benchmark: Governance: Adaptability	2.80	2.97	
Governance:	Shared governance holds up in unusual circumstances	2.72	2.91	
Adaptability	Institution regularly reviews effectiveness of governance	2.60	2.95	\downarrow
	Institution cultivates new faculty leaders	3.07	3.08	
	Benchmark: Governance: Productivity	2.86	2.94	
Governance:	Overall effectiveness of shared governance	2.83	2.79	
Productivity	My committees make measureable progress towards goals	3.10	3.26	
	Public recognition of progress	2.63	2.90	Ļ

¹ Arrows indicate mean ratings that differ by 5 percent or more of the response scale (i.e., a difference of at least 0.25). Up arrows indicate that the mean rating of the group in the first column is notably higher than that of the group in the second column, whereas down arrows indicate that the mean of the group in the first column is lower than that of the group in the second column. If no arrow is present, differences in mean ratings are not considered large enough to be meaningful.