Theme	Measure	NCSU Women	Peers Women	Diff <sup>1</sup>
	Benchmark:Nature of Work: Research	3.26	3.28	
	Time spent on research	3.43	3.34	
	Expectations for finding external funding	3.13	3.11	
	Influence over focus of research	4.16	4.25	
	Quality of grad students to support research	3.39	3.39	
Nature of Work:	Support for research	2.87	3.05	
Research	Support for engaging undergrads in research	3.29	3.20	
	Support for obtaining grants (pre-award)	3.22	3.22	
	Support for maintaining grants (post-award)	3.22	3.18	
	Support for securing grad student assistance	2.87	2.99	
	Support for travel to present/conduct research	3.12	3.33	
	Availability of course release for research	2.64	2.58	
	Benchmark: Nature of Work: Service	3.40	3.21	
	Time spent on service	3.59	3.36	
	Support for faculty in leadership roles	2.98	2.69	$\uparrow$
	Number of committees	3.61	3.38	
Nature of Work:	Attractiveness of committees	3.50	3.44	
Service	Discretion to choose committees	3.57	3.37	
	Equitability of committee assignments	3.03	2.83	
	Number of student advisees	3.51	3.65	
	Support for being a good advisor	2.94	2.84	
	Equity of the distribution of advising responsibilities	2.94	2.93	
	Benchmark: Nature of Work: Teaching	3.84	3.75	
	Time spent on teaching	3.94	3.80	
	Number of courses taught	3.81	3.76	
	Level of courses taught	4.11	4.02	
	Discretion over course content	4.27	4.26	
	Number of students in classes taught	3.92	3.70	
Nature of Work:	Quality of students taught	3.84	3.76	
Teaching	Equitability of distribution of teaching load	3.09	3.04	
	Quality of grad students to support teaching	3.45	3.49	
	Teaching schedule	4.09	3.95	
	Support for teaching diverse learning styles	3.80	3.54	$\uparrow$
	Support for assessing student learning	3.83	3.67	
	Support for developing online/hybrid courses	3.67	3.39	$\uparrow$
	Support for teaching online/hybrid courses	3.66	3.39	$\uparrow$
Other Work	Time spent on outreach	3.69	3.59	
	Time spent on administrative tasks	3.08	2.91	
Activities	Ability to balance teaching/research/service	3.31	3.04	$\uparrow$
	Benchmark: Facilities and Work Resources	3.73	3.53	
Facilities and Work	Support for improving teaching	3.51	3.50	
	Office	3.90	3.83	
	Laboratory, research, studio space	3.24	3.35	
	Equipment	3.67	3.48	
Resources	Classrooms	3.64	3.22	$\uparrow$
	Library resources	4.37	3.87	$\uparrow$
	Computing and technical support	3.87	3.58	$\uparrow$
	Clerical/administrative support	3.31	3.31	

enchmark: Personal and Family Policies ght balance between professional/personal st. supports family/career compatibility ousing benefits uition waivers, remission, or exchange oousal/partner hiring program hildcare dercare	Women   3.18   3.10   3.14   2.63   2.87   2.85   2.09	Women   3.19   2.93   3.02   2.73   2.62	
ght balance between professional/personal st. supports family/career compatibility ousing benefits uition waivers, remission, or exchange bousal/partner hiring program hildcare	3.10 3.14 2.63 2.87 2.85	2.93 3.02 2.73 2.62	
st. supports family/career compatibility ousing benefits uition waivers, remission, or exchange oousal/partner hiring program hildcare	3.14 2.63 2.87 2.85	3.02 2.73 2.62	
ousing benefits uition waivers, remission, or exchange pousal/partner hiring program hildcare	2.63 2.87 2.85	2.73 2.62	
uition waivers, remission, or exchange bousal/partner hiring program hildcare	2.87 2.85	2.62	
pousal/partner hiring program nildcare	2.85		
nildcare			
	2.09	3.11	<u> </u>
dercare		2.55	$\downarrow$
	2.58	2.82	
amily medical/parental leave	3.20	3.39	
exible workload/modified duties	3.51	3.55	
op-the-clock policies (pre-tenured only)	3.56	3.78	
-	3.29	3.07	
enchmark: Health and Retirement Benefits	3.21	3.77	$\downarrow$
ealth benefits for yourself	3.28	3.84	$\checkmark$
ealth benefits for family	2.66	3.83	$\downarrow$
etirement benefits	3.45	3.81	$\downarrow$
nased retirement options	3.38	3.28	
ilary	2.95	3.18	
enchmark: Interdisciplinary Work	2.90	2.83	
udgets encourage interdiscip. work	2.69	2.75	
acilities conducive to interdiscip. work	3.00	2.90	
terdiscip. work is rewarded in merit	2.83	2.75	
terdiscip. work is rewarded in promotion (PrfTr and tenured only)	2.78	2.70	
	3.24	2.86	$\uparrow$
· · · · · · · · · · · · · · · · · · ·	2.82	2.81	
	2.95	2.61	$\uparrow$
	3.82	3.78	· · ·
	arking benefits enchmark: Health and Retirement Benefits ealth benefits for yourself ealth benefits for family etirement benefits hased retirement options lary enchmark: Interdisciplinary Work udgets encourage interdiscip. work cilities conducive to interdiscip. work	arking benefits3.29enchmark: Health and Retirement Benefits3.21ealth benefits for yourself3.28ealth benefits for family2.66ealth benefits3.45assed retirement options3.38lary2.95enchmark: Interdisciplinary Work2.90udgets encourage interdiscip. work2.69cilities conducive to interdiscip. work3.00terdiscip. work is rewarded in merit2.83terdiscip. work is rewarded in promotion (PrfTr and tenured only)2.78terdiscip. work is rewarded in tenure (pre-tenured only)3.24ept. knows how to evaluate interdiscip. work3.82terdiscip. work is rewarded in reappointment (PrfTr only)2.95terdiscip. work is rewarded in reappointment (PrfTr only)2.95terdiscip. work is rewarded in reappointment (PrfTr only)3.24ept. knows how to evaluate interdiscip. work3.82terdiscip. work is rewarded in reappointment (PrfTr only)2.95terest in interdisciplinary work3.82oportunities for collab. outside inst3.74oportunities for collab. outside inst3.74oportunities for collab. outside dept3.96fectiveness of mentoring within dept.3.96fectiveness of mentoring outside dept.3.83entoring of pre-tenure faculty in dept (tenure track only)3.34entoring of pre-tenure faculty in dept (tenure donly)2.77upport for faculty to be good mentors (tenured and PrfTr only)2.54entoring of PrfTr faculty to be good mentors	rking benefits3.293.07anchmark: Health and Retirement Benefits3.213.77ealth benefits for yourself3.283.84ealth benefits for family2.663.83ealth benefits for family2.663.83eattrement benefits3.453.81aased retirement options3.383.28lary2.953.18innchmark: Interdisciplinary Work2.902.83idgets encourage interdiscip. work2.692.75cilities conducive to interdiscip. work3.002.90terdiscip. work is rewarded in merit2.832.75terdiscip. work is rewarded in promotion (PrfTr and tenured only)2.782.70terdiscip. work is rewarded in tenure (pre-tenured only)3.242.86ept. knows how to evaluate interdiscip. work2.822.81terdiscip. work is rewarded in reappointment (PrfTr only)2.952.61terest in interdisciplinary work3.823.78mchmark: Collaboration3.763.69oportunities for collab. within dept3.843.68oportunities for collab. within dept3.843.69oportunities for collab. outside dept3.693.61anchmark: Mentoring3.343.24fectiveness of mentoring workin dept.3.833.86entoring of pre-tenure daculty in dept (tenure track only)3.343.29entoring of PrfTr faculty in dept (PrfTr only)2.772.54entoring of PrfTr faculty in dept (PrfTr only)2.77<

-	Benchmark: Tenure Policies	Women	Women	
_	Denchmurk. Tenure Policies	3.67	3.50	
	Clarity of tenure process	3.80	3.65	
	Clarity of tenure criteria	3.69	3.61	
-	Clarity of tenure standards	3.51	3.20	$\uparrow$
-	Clarity of body of evidence for deciding tenure	3.79	3.64	
	Clarity of whether I will achieve tenure	3.64	3.44	
	Consistency of messages about tenure	3.39	3.16	
	Tenure decisions are performance-based	3.90	3.80	
	Benchmark: Tenure Expectations: Clarity	3.47	3.28	
	Clarity of expectations: Scholar	4.03	3.84	
-	Clarity of expectations: Teacher	3.89	3.82	
Tenure Clarity	Clarity of expectations: Advisor	3.48	3.26	
ιητρ_τρημτρα οηίνι	Clarity of expectations: Colleague	3.44	3.14	$\uparrow$
	Clarity of expectations: Campus citizen	3.00	2.82	•
-	Clarity of expectations: Broader community	2.98	2.78	
	Benchmark: Promotion to Full	3.72	3.58	
-	Dept. culture encourages promotion	3.90	3.73	
	Reasonable expectations: Promotion	3.95	3.69	$\uparrow$
-	Clarity of promotion process	3.83	3.78	
Promotion -	Clarity of promotion criteria	3.79	3.65	
itenurea onivi –	Clarity of promotion standards	3.54	3.40	
-	Clarity of body of evidence for promotion	3.91	3.71	
	Clarity of time frame for promotion	3.34	3.27	
	Clarity of whether I will be promoted (assoc profs only)	2.99	2.91	
	Benchmark: Leadership: Senior	3.47	3.04	$\uparrow$
-	Pres/Chancellor: Pace of decision making	3.55	3.12	 ↑
	Pres/Chancellor: Stated priorities	3.56	3.07	 ↑
	Pres/Chancellor: Communication of priorities	3.50	2.99	 ↑
	CAO: Pace of decision making	3.42	3.04	 ↑
-	CAO: Stated priorities	3.42	3.04	 
-	CAO: Stated profiles CAO: Communication of priorities	3.36	2.99	 
	Benchmark: Leadership: Divisional	3.18	3.20	I
-	Dean: Pace of decision making	3.18	3.20	
leadership: -	Dean: Stated priorities	3.23	3.24	
Divisional -	Dean: Communication of priorities	3.19	3.19	
	Dean: Ensuring faculty input		3.19	
	Benchmark: Leadership: Departmental	<u>3.06</u> 3.77	3.57	
-	Head/Chair: Pace of decision making	3.77	3.57	
Leadership:	Head/Chair: Stated priorities	3.72	3.55	
	Head/Chair: Communication of priorities	3.76		*
			3.49	$\uparrow$
	Head/Chair: Ensuring faculty input Head/Chair: Fairness in evaluating work	<u>3.74</u> 3.92	3.54 3.75	

Гһете	Measure	NCSU Women	Peers Women	Diff <sup>1</sup>
	Benchmark: Leadership: Faculty	3.20	3.17	
Leadership: Faculty	Faculty leaders: Pace of decision making	3.17	3.10	
	Faculty leaders: Stated priorities	3.21	3.21	
	Faculty leaders: Communication of priorities	3.14	3.14	
	Faculty leaders: Ensuring faculty input	3.30	3.23	
	Priorities are stated consistently	3.31	2.81	$\uparrow$
Leadership: Institution-wide	Priorities are acted on consistently	3.02	2.68	$\uparrow$
	Changed priorities negatively affect my work	3.04	2.77	$\uparrow$
	Visible leadership for support of diversity	3.89	3.90	
	Benchmark: Departmental Collegiality	3.79	3.75	
	Colleagues support work/life balance	3.72	3.58	
	Meeting times compatible with personal needs	4.15	4.04	
	Amount of personal interaction w/Tenured	3.62	3.64	
Departmental	Amount of personal interaction w/Pre-tenure	3.73	3.70	
Collegiality	Amount of personal interaction w/PrfTr	3.85	3.67	
σ,	How well you fit	3.50	3.56	
	Colleagues pitch in when needed	3.78	3.69	
	Department is collegial	4.00	3.93	
	Colleagues committed to diversity/inclusion	3.81	3.84	
	Benchmark: Departmental Engagement	3.58	3.51	
	Discussions of undergrad student learning	3.54	3.57	
	Discussions of grad student learning	3.56	3.46	
	Discussions of effective teaching practices	3.65	3.51	
Departmental	Discussions of effective use of technology	3.52	3.26	$\uparrow$
Engagement	Discussions of current research methods	3.33	3.25	
	Amount of professional interaction w/Pre-tenure	3.86	3.80	
	Amount of professional interaction w/Tenured	3.65	3.71	
	Amount of professional interaction w/PrfTr	3.92	3.73	
	Benchmark: Departmental Quality	3.75	3.73	
	Intellectual vitality of tenured faculty	3.80	3.79	
	Intellectual vitality of pre-tenure faculty	4.29	4.20	
	Intellectual vitality of PrfTr faculty	4.11	3.81	$\uparrow$
	Scholarly productivity of tenured faculty	3.84	3.80	
	Scholarly productivity of pre-tenure faculty	4.19	4.11	
Departmental Quality	Scholarly productivity of PrfTr faculty	3.89	3.67	
	Teaching effectiveness of tenured faculty	3.76	3.74	
	Teaching effectiveness of re-tenure faculty	3.96	3.97	
	Teaching effectiveness of PrfTr faculty	4.18	4.05	
	Dept. is successful at faculty recruitment (tenured and PrfTr only)	3.92	3.76	
	Dept. is successful at faculty retention (tenured and PrfTr only)	3.34	3.40	
	Dept. addresses sub-standard performance	2.55	2.52	

Theme	Measure	NCSU	Peers	Diff <sup>1</sup>
		Women	Women	2
Appreciation and Recognition	Benchmark: Appreciation and Recognition	3.33	3.23	
	Recognition: For teaching	3.33	3.30	
	Recognition: For advising	3.10	3.08	
	Recognition: For scholarship	3.41	3.42	
	Recognition: For service	3.12	3.04	
	Recognition: For outreach	3.19	3.10	
	Recognition: From colleagues	3.66	3.56	
	Recognition: From CAO (tenured only)	2.96	2.89	
	Recognition: From Dean (tenured only)	2.97	3.09	
	Recognition: From Head/Chair	3.62	3.50	
	School/college is valued by Pres/Provost (tenured only)	3.45	3.14	$\uparrow$
	Dept. is valued by Pres/Provost (tenured only)	3.21	2.92	$\uparrow$
	CAO cares about faculty of my rank	3.29	3.02	$\uparrow$
	Benchmark: Governance: Trust	3.02	3.01	
	I understand how to voice opinions about policies	2.80	2.84	
·	Clear rules about the roles of faculty and administration	3.19	3.10	
Governance: Trust	Faculty and admin follow rules of engagement	3.42	3.26	
	Faculty and admin have an open system of communication	3.08	2.97	
	Faculty and admin discuss difficult issues in good faith	3.36	3.17	
	Benchmark: Governance: Shared Sense of Purpose	3.16	3.07	
	Important decisions are not made until there is consensus	2.67	2.57	
Governance: Shared	Admin ensures sufficient time for faculty input	3.09	2.99	
Sense of Purpose	Faculty and admin respectfully consider the other's view	3.33	3.14	
	Faculty and admin have a shared sense of responsibility	3.70	3.52	
	Benchmark: Governance: Understanding the Issue at Hand	2.98	2.91	
Governance:	Faculty governance structures offer opportunities for input	2.96	2.91	
Understanding the	Admin communicate rationale for important decisions	3.07	2.90	
Issue at Hand	Faculty and admin have equal say in decisions	2.77	2.69	
	Faculty and admin define decision criteria together	3.22	3.06	
Governance: Adaptability	Benchmark: Governance: Adaptability	2.97	2.90	
	Shared governance holds up in unusual circumstances	3.00	2.84	
	Institution regularly reviews effectiveness of governance	2.87	2.70	
	Institution cultivates new faculty leaders	3.03	3.15	
	Benchmark: Governance: Productivity	3.08	3.03	
Governance:	Overall effectiveness of shared governance	3.09	2.96	
Productivity	My committees make measureable progress towards goals	3.41	3.34	
	Public recognition of progress	2.91	2.85	

<sup>1</sup> Arrows indicate when mean ratings differ by 5 percent or more of the response scale (i.e., a difference of at least 0.25). Up arrows indicate that the individual college mean rating is notably higher than the mean of combined respondents from other colleges, whereas down arrows indicate that the college mean is lower. If no arrow is present, differences in mean ratings are not considered large enough to be meaningful.