Гһете	Measure	NCSU	Peers	Diff ¹
illelile	ivicasui e	Full	Full	Dill
	Benchmark:Nature of Work: Research	3.32	3.46	
	Time spent on research	3.80	3.81	
	Expectations for finding external funding	3.29	3.28	
	Influence over focus of research	4.38	4.44	
	Quality of grad students to support research	3.54	3.61	
Nature of Work:	Support for research	2.81	3.02	
Research	Support for engaging undergrads in research	3.28	3.31	
	Support for obtaining grants (pre-award)	3.24	3.40	
	Support for maintaining grants (post-award)	3.16	3.37	
	Support for securing grad student assistance	2.88	3.18	\downarrow
	Support for travel to present/conduct research	2.99	3.41	\downarrow
	Availability of course release for research	2.96	2.88	
	Benchmark: Nature of Work: Service	3.42	3.35	
	Time spent on service	3.62	3.54	
	Support for faculty in leadership roles	3.01	2.95	
	Number of committees	3.61	3.46	
Nature of Work:	Attractiveness of committees	3.45	3.49	
Service	Discretion to choose committees	3.67	3.53	
	Equitability of committee assignments	3.20	3.13	
	Number of student advisees	3.77	3.84	
	Support for being a good advisor	2.96	3.03	
	Equity of the distribution of advising responsibilities	3.08	3.12	
	Benchmark: Nature of Work: Teaching	3.87	3.85	
	Time spent on teaching	4.04	3.96	
	Number of courses taught	3.96	3.91	
	Level of courses taught	4.13	4.14	
	Discretion over course content	4.32	4.37	
	Number of students in classes taught	3.87	3.75	
Nature of Work:	Quality of students taught	3.68	3.64	
Teaching	Equitability of distribution of teaching load	3.30	3.26	
	Quality of grad students to support teaching	3.60	3.64	
	Teaching schedule	4.02	4.03	
	Support for teaching diverse learning styles	3.71	3.59	
	Support for assessing student learning	3.72	3.62	
	Support for developing online/hybrid courses	3.70	3.42	\uparrow
	Support for teaching online/hybrid courses	3.63	3.39	
Oth an Maral	Time spent on outreach	3.82	3.72	
Other Work	Time spent on administrative tasks	2.86	2.94	
Activities	Ability to balance teaching/research/service	3.72	3.49	
	Benchmark: Facilities and Work Resources	3.64	3.58	
	Support for improving teaching	3.44	3.47	
	Office	3.89	3.90	
	Laboratory, research, studio space	3.41	3.53	
Facilities and Work	Equipment	3.44	3.52	
Resources	Classrooms	3.70	3.31	\uparrow
	Library resources	4.37	3.91	<u> </u>
	Computing and technical support	3.67	3.65	
	Clerical/administrative support	2.99	3.33	

Theme	Measure	NCSU	Peers	Diff ¹
		Full	Full	
	Benchmark: Personal and Family Policies	3.04	3.26	
	Right balance between professional/personal	3.42	3.44	
	Inst. supports family/career compatibility	3.10	3.25	
	Housing benefits	2.22	2.77	\downarrow
	Tuition waivers, remission, or exchange	2.35	2.42	
Personal and Family	Spousal/partner hiring program	2.82	3.15	\downarrow
Policies	Childcare	2.34	2.82	\downarrow
	Eldercare	2.38	2.84	\downarrow
	Family medical/parental leave	3.34	3.61	\downarrow
	Flexible workload/modified duties	3.60	3.68	
	Stop-the-clock policies (pre-tenured only)	N/A	N/A	
	Parking benefits	3.23	3.21	
	Benchmark: Health and Retirement Benefits	2.96	3.79	\downarrow
Hoolth and	Health benefits for yourself	2.98	3.90	\downarrow
Health and	Health benefits for family	2.41	3.90	\downarrow
Retirement Benefits	Retirement benefits	3.21	3.82	\downarrow
	Phased retirement options	3.35	3.15	
Salary	Salary	3.10	3.39	\downarrow
	Benchmark: Interdisciplinary Work	2.87	3.00	
	Budgets encourage interdiscip. work	2.68	2.84	
	Facilities conducive to interdiscip. work	2.86	3.04	
lotovelio siplipa v.	Interdiscip. work is rewarded in merit	2.83	2.97	
Interdisciplinary	Interdiscip. work is rewarded in promotion (PrfTr and tenured only)	2.91	3.01	
Work	Interdiscip. work is rewarded in tenure (pre-tenured only)	N/A	N/A	
	Dept. knows how to evaluate interdiscip. work	3.02	3.11	
	Interdiscip. work is rewarded in reappointment (PrfTr only)	N/A	N/A	
	Interest in interdisciplinary work	3.69	3.71	
	Benchmark: Collaboration	3.97	3.99	
Callahanatian	Opportunities for collab. within dept	3.98	3.97	
Collaboration	Opportunities for collab. outside inst	4.04	4.09	
	Opportunities for collab. outside dept	3.89	3.90	
	Benchmark: Mentoring	3.26	3.31	
	Effectiveness of mentoring within dept.	3.81	3.77	
	Effectiveness of mentoring outside dept.	3.73	3.58	
	Mentoring of pre-tenure faculty in dept (tenure track only)	3.57	3.66	
Mentoring	Mentoring of tenured associate profs in dept (tenured only)	2.93	3.01	
-	Mentoring of PrfTr faculty in dept (PrfTr only)	N/A	N/A	
	Support for faculty to be good mentors (tenured and PrfTr only)	2.68	2.76	
	Being a mentor is fulfilling (tenured and PrfTr only)	4.30	4.27	
	Effectiveness of mentoring outside the inst.	3.96	3.87	

heme	Measure	NCSU	Peers	Diff ¹
TICHIC	IVICASUIC	Full	Full	Dill
Tenure Policies (pre-tenured only)	Benchmark: Tenure Policies	N/A	N/A	
	Clarity of tenure process	N/A	N/A	
	Clarity of tenure criteria	N/A	N/A	
	Clarity of tenure standards	N/A	N/A	
	Clarity of body of evidence for deciding tenure	N/A	N/A	
	Clarity of whether I will achieve tenure	N/A	N/A	
	Consistency of messages about tenure	N/A	N/A	
	Tenure decisions are performance-based	N/A	N/A	
	Benchmark: Tenure Expectations: Clarity	N/A	N/A	
	Clarity of expectations: Scholar	N/A	N/A	
Tenure Clarity	Clarity of expectations: Teacher	N/A	N/A	
· · · · · · · · · · · · · · · · · · ·	Clarity of expectations: Advisor	N/A	N/A	
(pre-tenured only)	Clarity of expectations: Colleague	N/A	N/A	
	Clarity of expectations: Campus citizen	N/A	N/A	
	Clarity of expectations: Broader community	N/A	N/A	
	Benchmark: Promotion to Full	4.17	4.11	
	Dept. culture encourages promotion	4.28	4.30	
	Reasonable expectations: Promotion	4.27	4.21	
D	Clarity of promotion process	4.33	4.24	
Promotion	Clarity of promotion criteria	4.22	4.14	
(tenured only)	Clarity of promotion standards	3.95	3.87	
	Clarity of body of evidence for promotion	4.26	4.15	
	Clarity of time frame for promotion	3.91	3.90	
	Clarity of whether I will be promoted (assoc profs only)	N/A	N/A	
	Benchmark: Leadership: Senior	3.42	3.02	\uparrow
	Pres/Chancellor: Pace of decision making	3.63	3.16	↑
	Pres/Chancellor: Stated priorities	3.53	3.03	1
Leadership: Senior	Pres/Chancellor: Communication of priorities	3.50	2.97	1
·	CAO: Pace of decision making	3.38	3.04	1
	CAO: Stated priorities	3.31	2.98	1
	CAO: Communication of priorities	3.27	2.97	<u> </u>
	Benchmark: Leadership: Divisional	3.07	3.24	•
	Dean: Pace of decision making	3.20	3.31	
Leadership:	Dean: Stated priorities	3.07	3.25	
Divisional	Dean: Communication of priorities	3.08	3.23	
	Dean: Ensuring faculty input	2.92	3.16	
	Benchmark: Leadership: Departmental	3.66	3.65	
	Head/Chair: Pace of decision making	3.66	3.63	
Leadership:	Head/Chair: Stated priorities	3.57	3.53	
Departmental	Head/Chair: Communication of priorities	3.65	3.58	
Departmental	Head/Chair: Ensuring faculty input	3.62	3.64	
	Head/Chair: Fairness in evaluating work	3.83	3.86	

Mean Ratings

Гһете	Measure	NCSU	Peers	Diff ¹
meme	ivieasure	Full	Full	Dill
Leadership: Faculty	Benchmark: Leadership: Faculty	2.96	3.05	
	Faculty leaders: Pace of decision making	2.92	2.96	
	Faculty leaders: Stated priorities	2.92	3.06	
	Faculty leaders: Communication of priorities	2.93	3.02	
	Faculty leaders: Ensuring faculty input	3.05	3.15	
	Priorities are stated consistently	3.16	2.78	\uparrow
Leadership:	Priorities are acted on consistently	2.95	2.74	
Institution-wide	Changed priorities negatively affect my work	2.88	2.70	
	Visible leadership for support of diversity	4.09	4.17	
	Benchmark: Departmental Collegiality	3.82	3.89	
	Colleagues support work/life balance	3.67	3.75	
	Meeting times compatible with personal needs	4.16	4.13	
	Amount of personal interaction w/Tenured	3.69	3.76	
Departmental	Amount of personal interaction w/Pre-tenure	3.69	3.72	
Collegiality	Amount of personal interaction w/PrfTr	3.69	3.60	
	How well you fit	3.70	3.75	
	Colleagues pitch in when needed	3.74	3.87	
	Department is collegial	3.98	4.05	
	Colleagues committed to diversity/inclusion	3.99	4.09	
	Benchmark: Departmental Engagement	3.65	3.65	
	Discussions of undergrad student learning	3.45	3.62	
	Discussions of grad student learning	3.81	3.76	
Danautusantal	Discussions of effective teaching practices	3.50	3.46	
Departmental	Discussions of effective use of technology	3.44	3.35	
Engagement	Discussions of current research methods	3.57	3.51	
	Amount of professional interaction w/Pre-tenure	3.92	3.93	
	Amount of professional interaction w/Tenured	3.87	3.95	
	Amount of professional interaction w/PrfTr	3.82	3.71	
	Benchmark: Departmental Quality	3.79	3.82	
	Intellectual vitality of tenured faculty	3.88	3.90	
	Intellectual vitality of pre-tenure faculty	4.22	4.23	
	Intellectual vitality of PrfTr faculty	3.88	3.75	
	Scholarly productivity of tenured faculty	3.86	3.87	
	Scholarly productivity of pre-tenure faculty	4.16	4.14	
Departmental	Scholarly productivity of PrfTr faculty	3.77	3.59	
Quality	Teaching effectiveness of tenured faculty	3.84	3.85	
	Teaching effectiveness of pre-tenure faculty	3.96	4.00	
	Teaching effectiveness of PrfTr faculty	4.05	3.97	
	Dept. is successful at faculty recruitment (tenured and PrfTr only)	3.96	3.89	
	Dept. is successful at faculty retention (tenured and PrfTr only)	3.40	3.59	
	Dept. addresses sub-standard performance	2.89	2.85	

Mean Ratings

Theme	Measure	NCSU Full	Peers Full	Diff ¹
	Benchmark: Appreciation and Recognition	3.38	3.40	
	Recognition: For teaching	3.40	3.50	
	Recognition: For advising	3.22	3.27	
	Recognition: For scholarship	3.53	3.63	
	Recognition: For service	3.24	3.32	
	Recognition: For outreach	3.28	3.28	
Appreciation and	Recognition: From colleagues	3.78	3.81	
Recognition	Recognition: From CAO (tenured only)	3.04	3.03	
	Recognition: From Dean (tenured only)	3.13	3.29	
	Recognition: From Head/Chair	3.65	3.68	
	School/college is valued by Pres/Provost (tenured only)	3.61	3.43	
	Dept. is valued by Pres/Provost (tenured only)	3.34	3.20	
	CAO cares about faculty of my rank	3.36	3.21	
	Benchmark: Governance: Trust	3.05	3.07	
	I understand how to voice opinions about policies	2.93	3.07	
	Clear rules about the roles of faculty and administration	3.17	3.15	
Governance: Trust	Faculty and admin follow rules of engagement	3.21	3.20	
	Faculty and admin have an open system of communication	2.96	2.92	
	Faculty and admin discuss difficult issues in good faith	3.20	3.12	
	Benchmark: Governance: Shared Sense of Purpose	2.98	2.98	
C	Important decisions are not made until there is consensus	2.44	2.51	
Governance: Shared	Admin ensures sufficient time for faculty input	2.89	2.89	
Sense of Purpose	Faculty and admin respectfully consider the other's view	3.20	3.09	
	Faculty and admin have a shared sense of responsibility	3.53	3.43	
	Benchmark: Governance: Understanding the Issue at Hand	2.81	2.87	
Governance:	Faculty governance structures offer opportunities for input	2.86	2.96	
Understanding the	Admin communicate rationale for important decisions	2.90	2.87	
Issue at Hand	Faculty and admin have equal say in decisions	2.51	2.54	
	Faculty and admin define decision criteria together	2.97	2.94	
	Benchmark: Governance: Adaptability	2.79	2.86	
Governance:	Shared governance holds up in unusual circumstances	2.80	2.79	
Adaptability	Institution regularly reviews effectiveness of governance	2.70	2.61	
	Institution cultivates new faculty leaders	2.88	3.15	\downarrow
	Benchmark: Governance: Productivity	2.80	2.92	
Governance:	Overall effectiveness of shared governance	2.70	2.85	
Productivity	My committees make measureable progress towards goals	3.13	3.27	
	Public recognition of progress	2.66	2.74	

¹ Arrows indicate when mean ratings differ by 5 percent or more of the response scale (i.e., a difference of at least 0.25). Up arrows indicate that the individual college mean rating is notably higher than the mean of combined respondents from other colleges, whereas down arrows indicate that the college mean is lower. If no arrow is present, differences in mean ratings are not considered large enough to be meaningful.