Start of Spring 2021 Semester

Administrative Leadership Meeting • January 12, 2021

Warwick Arden, Executive Vice Chancellor and Provost
Charles Maimone, Vice Chancellor, Finance and Administration
Brad Bohlander, Chief Communications and Marketing Officer
Presentation Outline

- Academics, Student Support and Research - Provost Arden
- Budget Outlook, Operations and Testing - Vice Chancellor Maimone
- COVID-19 Communications Update – Chief Communications and Marketing Officer Bohlander
- Questions - Chancellor Woodson
Academics, Student Support and Research
## Spring 2021 Academic Calendar

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### Legend

- **University Closed**
- **Last Day**
- **No Classes (Semester Break)**
- **Exams**
- **First Day**
- **Reading**
- **Class**
- **Grades Due**
- **Holiday/Break (Wellness)**
- **Commencement**
Spring 2021 Wellness Days

- Encourage students to use the Wellness Days to take a break
- Caring for physical and mental health during this stressful time is important for everyone
Academics: Student Enrollment

<table>
<thead>
<tr>
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<th>Spring 2021</th>
<th>Spring 2020</th>
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<tr>
<td>As of 1/06/21*</td>
<td>33,484</td>
<td>34,937</td>
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<td>- 1,453</td>
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<td>All Students</td>
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* Likely to gain a few hundred more students before first day of class
## Academics: International Enrollment

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<th>Category</th>
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<th>Spring 2020</th>
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<td>All Students</td>
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* As of 1/06/21*

*Change from 2020*

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* Best numbers based on visa document issued and visa approval status; includes 216 students who have visas or are in-country transfers and may still enter prior to census date. Spring 2021 includes a higher number of new students than normal because of Fall 2020 postponements.
Academics: Spring 2021 Courses and Sections

- **Courses:** 39% not delivered online includes courses like research, dissertation prep, CO-OP, independent study, etc.
- **Sections:** All research-type classes appear as on-campus, so graduate sections online is highly skewed

As of 1/06/21
Academics: Spring 2021 Student Credit Hours

As of 1/06/21

Total SCH change from Spring 2020

- 2.6%  
  All Students

- <0.5%  
  Undergraduate

- 7.4%  
  Graduate

83%  
SCHs Online  
Overall

88%  
SCHs Online  
Undergraduate

64%  
SCHs Online  
Graduate

Overall SCHs Online

Undergraduate SCHs Online

Graduate SCHs Online

As of 1/06/21
University Housing

4,494  4,022  472
Total  University Housing  Greek Village

Important Dates
• January 12: University Housing Staff Move-In and Staff Training Begins
• January 12-18: Greek Village Move-In
• January 16-18: University Housing Move-In

Safety Changes Implemented
• Single Occupancy Assignments
• Suite-style buildings - reduction to 4 people per suite only (in single occupancy rooms)
• Stricter Community Standards related to masks
• Mandatory testing (or verification of test results prior to) at check-in/move-in

Assigned as of 1/06/21
DASA Student Programming and Engagement

**Winter Welcome Week January 16-23**

- A collection of various virtual and face-to-face programs focused on involvement opportunities, community service and leadership.
- Designed to help students to:
  - Develop sense of community with NC State
  - Develop sense of community with student organizations and small social groups
  - Develop skills to thrive in the classroom
  - Identify university expectations

**WWW activities include:**

- Lead and Engage Series
- How to Thrive Series
- Virtual Student Involvement Fair
- Student Government Respect the Pack
- Meal Packaging Service Program

https://newstudents.dasa.ncsu.edu/winterwelcomeweek/
DASA Student Programming and Engagement

Current semester programming includes

• Registration and engagement in the Leadership Development Certificate program
• Virtual concert in collaboration with UNC and ECU
• Student Government 100 Years of Leadership Celebration
• TUFFTalks - UAB’s own rendition of TEDTalk
• Feed the Pack – Virtual and in-person access and programs
• Alternative Service Break - Solar Spark Collegiate Conference
• Pan Afrikan Week

More activities to come

• Many more activities will continue to be developed throughout the semester. Our goal is to provide safe engagement for all students.
Wellness and Recreation

Wellness and Recreation Center + Carmichael Gym
- Monday-Friday 6am - 9pm
- Saturday 9am - 7pm
- Sunday 10am - 9pm

Facilities are modified for safety
- Face coverings required
- Indoor facilities using 30% occupancy
- Reserve access to fitness centers and pools for 45-90 minute blocks (disinfecting in between)

Wellness and Recreation programs
- Group Fitness (in-person and virtual)
- Intramural Sports (in-person and virtual)
- Club Sports (in-person)
- Personal Training (in-person and virtual)
- Outdoor Adventure Outings (in-person)
- Wellness Coaching (in-person and virtual)

https://wellrec.dasa.ncsu.edu/coronavirus/
Vice Chancellor and Dean for Student and Academic Affairs

- Dr. Doneka Scott
- Vice Provost for Undergraduate Education and Student Success at University of Oregon
- Starts February 15
University Libraries: Academic Continuity

Expanded spring hours:
• Monday-Thursday 8am - 10pm
• Friday 8am - 5pm
• Saturday noon - 5pm
• Sunday noon - 10pm

Facilities are modified for safety
• Face coverings required
• Social distancing
• Safely spaced computing
• Individual reservable study rooms

Remote services
• Delivery of physical collections by mail
• Textbook scanning
• Consultations by text, chat, phone, Zoom
• Technology lending and delivery by mail

The Libraries have been open since August 3
University Libraries: Campus & Community Engagement

Workshops – Primarily online, on topics such as:
- Data and Visualization
- Digital Media
- Digital Scholarship
- Makerspace
- Research Strategy

Student Engagement
- New Student Orientation
- Wolfpack Welcome Week
- Personal Librarian Program

Programming and Community Engagement
- [https://www.lib.ncsu.edu/events/upcoming](https://www.lib.ncsu.edu/events/upcoming)
- Virtual Tours
  [https://www.lib.ncsu.edu/visit/walk-tours](https://www.lib.ncsu.edu/visit/walk-tours)
- Think & View
  [https://www.lib.ncsu.edu/think-and-view](https://www.lib.ncsu.edu/think-and-view)
Research Highlights FY 2019-20

- **$500+ MILLION** in research expenditures *(Estimated)*
- **$1.41 BILLION** in proposals submitted
- **$398.5 MILLION** in sponsored research awards
- **17 STARTUPS LAUNCHED** using NC State IP

- Overall FY 2020-21 research awards, proposals, and expenditures are currently tracking or exceeding FY 2019-20 numbers.
Research Restart During COVID-19

On-campus and off-campus lab and field activities

In March 2020, faculty, staff and students rose to the occasion and started producing PPE in short-supply such as special facemask filtering materials (NWI), high-quality face-masks (NWI, WCOT), face-shields (COE, COS), and sanitizer (BTEC).
Sample of 2020 Research Awards

- **NovoNordisk Foundation** grants totaling over $50 million over five years
- $24 million five-year NSF grant focused on 5G technology (AERPAW)
- $10 million USDA grant focused on enhancing the sustainability of cropping
- $15 million award from the Gates Foundation for sweet potato improvement
- $7 million NIH P30 Center grant (awarded to CHHE)
- $7 million NIH Superfund Research Program award focused on GenX-related chemicals and environmental health sciences
- $6 million five-year grant from the U.S. Department of Labor to establish an Artificial Intelligence (AI) Apprenticeship program to strengthen AI literacy and skills of the American industrial workforce
- Several million dollars from different sponsors in COVID-19 related research
Vice Chancellor Maimone

Budget Outlook, Operations and Testing
Pandemic Impact to Spring Budgets and Beyond

Spring – NC State

- Auxiliary units will experience lower revenues again this spring.
- Tuition - Stable but down by $11M. Declines coming from out-of-state grads and undergrads-regular term.
- Nominal change in other funding sources (State app, research, F&A).
- Research is actually performing better YTD.
- NC revenues remain stable through November, FY21 budget outlook remains positive.
- No indication of FY21 state appropriations budget reductions, however we will continue to pay close attention for any signs.
Campus Relief - New Federal Relief Funds

- HEERF (Higher Education Emergency Relief Fund) - $27.8M in new federal relief funds.
  - $8.9M for student relief
  - $18.9M specific for university relief

- New relief fund allocations will follow CARES distribution strategy by reimbursing university-wide initiatives (testing, PPE), to ensure highest and best use.

- GEER (Governors Emergency Education Relief Fund).
  - $483K awarded in Oct 2020 for Resilience Grants (emergency student aid)
  - Additional funding for GEER appropriated in new federal relief bill

- Additionally, CARES federal relief funds extended by one year to Dec 31, 2021. $1.3M remaining.

- University Budget Office will continue to review expenses tagged as COVID-related in the Peoplesoft Financial System to allocate federal relief funds.
Prioritized Approach to Reduction Planning

Phase 1 (Sept/Oct): FY21 Auxiliaries Revenue Shortfall

Phase 2 (Sept-Dec): FY21 Tuition and Mandatory Fees Adjustments – if any. No indication

Phase 3 (Nov-June): FY21 State Reductions (primarily one-time)

Phase 4 (Sept/Jan): 2021-2023 Biennium Budget Planning (continuing)
Spring 2021: Planning and Preparations

- Return to campus testing and ongoing surveillance testing.
- Isolation and quarantine plans.
- Spring workforce and service plans (Spring 2021 Pack Ready Refresh Plan).
- Required training module “Returning to Campus Safely during COVID-19”.
- Community standards.
Spring 2021: Testing Strategies

- Return to Campus Testing - Testing all students, faculty and staff before they return to campus.
- Surveillance testing
  - Ongoing, routine testing of students living on campus and Greek Village.
  - Ongoing, routine testing of high-contact, essential employees (including student employees) working on campus.
  - Voluntary testing of on-campus students, faculty and staff as desired by the individual.
  - Routine testing of student athletes.
- Testing of students and employees who are symptomatic and/or direct contact of those who test positive.
Spring 2021: Return to Campus Testing

- NC State will require proof of a COVID-19 PCR test for students, faculty and staff returning to live or work on campus, and for students living within a 1-mile radius of campus.
- Tests must be completed no more than five days before returning.
- Students, faculty and staff can also get tested at community locations across Raleigh and the state.
Spring 2021: Testing on Campus

- Regardless of where the test was completed, results must be provided to NC State for review:
  - Upload test results via HealthyPack Portal (medical portal), complete attestation
  - Student Health Services staff member will review test documentation
  - HIPAA and FERPA compliant process with industry-standard data security

- Positive cases identified through testing will trigger contact tracing and testing for those potentially exposed, including students, faculty and staff.
Spring 2021: Testing on Campus

No-cost COVID-19 testing is available for students, faculty and staff at NC State in multiple locations across campus during the first three weeks in January.

- Clark Dining Hall on East Campus (walk-up)
- West Parking Deck on Central Campus (drive-up)
- Witherspoon Student Center on Central Campus (appointment, walk-up)
- Dan Allen Parking Deck on North Campus (drive-up)
Isolation and Quarantine

• Any campus community member who tests positive for COVID-19 or is identified as having been in close contact with an individual who tests positive will be directed to isolate or quarantine.

• University staff will work with students on individual plan for quarantine and isolation, and provide regular check-ins throughout the process.

• 285 isolation and quarantine rooms designated for students living on-campus (increase from fall).

• On-campus spaces outfitted with snacks, water, cleaning supplies, linens and other items students may need during their stay.

• Faculty and staff should quarantine or isolate at home.
Required Training ‘Refresher’

- Updated REPORTER online training module “Returning to Campus Safely during COVID-19”.
- Required training refresher for all NC State employees.
- Provides updated safe workplace protocol and expectations.
- Requires approximately 30 minutes to complete.
- Supersedes fall 2020 training curriculum.
Testing: Supervisor Guidance
What to do in your campus setting if notified of an individual testing positive.

Action Points
› Send any symptomatic individuals home and seek medical attention.
› Encourage all individuals to self report a positive result or a close contact.
› If the individual was on-site in the last 24 hours, call Emergency Management & Mission Continuity (EMMC) for assistance with cleaning, closing spaces and communications as appropriate.
› Minimize communications about the individual until more information is obtained from the individual, Student Health Contact Tracing and/or EMMC.
› Don’t panic, be diligent and timely.
Community Standards

• Wear a face covering everywhere on campus.
  • Unless alone in a private, enclosed dorm room, apartment or office with the door closed
  • Unless actively eating or drinking while maintaining physical distancing
• Practice good hand hygiene (wash hands frequently for 20 seconds at a time).
• Maintain an appropriate physical distance from others (6 feet or more).
• When sick, stay home from work or class.
• Follow all directions given by university officials and public health authorities.
• Follow mass gathering limitations.
• Comply with all local and state laws and ordinances.
COVID-19 Communications Partnership

- StateComm members **collaborated** to provide extensive leadership, messaging and strategic communications support across campus

- UComm created, edited and coordinated more than 500 pandemic-related messages to campus community

- Generated a tremendous amount of content to inform, update and encourage the campus community and key constituents
Strategic Collaboration and Coordination

- COVID-19 Communications and Events Toolkits
- University-wide Coronavirus Content Calendar
- Key messages to campus communications leaders
- Key content groups and regular meetings
Continually Improving Communications

- Improved partner engagement
- Enhanced opportunities for feedback
- More video and social
- Multiple channels
- Targeted communications
Informing the Pack

University Communications and Marketing

Protector the Pack Toolkit

UComm has developed a list of resources, tips and guidelines for NC State communicators to use as we continue to navigate the COVID-19 pandemic and campus reactivation. We’ll update this page as more information becomes available.

Communication Resources and Tools

The university’s Protect the Pack website is your best one-stop source for information related to COVID-19 and campus reactivation. It is updated frequently, so check back often. Below are selected resources from the site for your use:

- “Protect the Pack” signage and templates for download or print-on-demand.
- Digital screen assets available through the Billboard Community.
- Campus preparation videos that show what to expect on campus, from classrooms to transportation.

MASKS MUST BE WORN WHEN NOT ACTIVELY EATING OR DRINKING

All students, faculty, staff, and visitors are required to wear face coverings at all times on campus as well as on all property controlled or managed by NC State or leased by NC State for the university's use, and in all university programs and activities, including those in university buildings, classrooms, indoors or outdoors. Exceptions include when a student is in their own residence hall room alone, or when a faculty or staff member is alone in their enclosed, private office. For more information on this requirement, see RUPA-0421-01 (Personal Safety Requirements Related to COVID-19).
Protect the Pack

Our Commitment

At NC State, we’re doing everything we can to protect the Pack as we respond to the COVID-19 pandemic. To make that happen, every member of the community must do their part. This site presents protocols, guidelines, and emerging information to help promote a safe and supportive environment for students, faculty, and staff.

Our top priority in all decisions is the health, safety and well-being of our Wolfpack community.
Informing the Pack

COVID-19 Spring Isolation and Quarantine Plan

November 17, 2020

NC State community:

Last week, we shared details about NC State’s testing strategy and our plan to more effectively detect and monitor the potential spread of COVID-19 next semester. Building on what we learned in the fall, we’ve adapted our isolation and quarantine processes to help prevent and control the potential transmission of the virus while ensuring students receive quality care.

Any campus community member who tests positive for COVID-19 or is identified as having been in close contact with an individual who tests positive will be directed to isolate or quarantine. Quarantine is used to keep anyone exposed to the virus away from others, while isolation is for people who have tested positive for COVID-19.

In this video, leaders from NC State’s Division of Academic and Student Affairs (DASA) provide an overview of what students can expect if they are placed in quarantine or isolation.

Here are the highlights of our plan:

› We have designated 285 isolation and quarantine rooms for students living in on-campus housing with single entry, private bathroom, separate HVAC and amenities for reheating or storing food. This is an increase in the number of rooms we had available during the fall semester.

› On-campus isolation and quarantine spaces are outfitted with snacks, water, cleaning supplies, linens and other items students may need during their stay.

› Students living on campus can choose to quarantine or isolate in one of our designated rooms or at their permanent off-campus residence. Students living off campus can either quarantine or isolate in place or at their permanent residence.

A message of gratitude and encouragement for faculty and staff

September 2, 2020

NC State faculty and staff:

Thank you for all you’ve done and continue to do to keep NC State strong. Please take a moment to watch the message below from Chancellor Randy Woodson.
Informing the Pack

Taking Care of the Pack in a Pandemic

Student Health Services leads the way in keeping the Wolfpack healthy — especially when a novel pathogen turns life upside down.

Read More »

Faculty and Staff

Connect with the wider campus and culture of NC State. Discover our world-leading faculty and staff, learn about their successes — in teaching, research and outreach — and stay up to date with the latest news and appointments from across the university community.

Recent Stories

- Tapping into Behavioral Research to Promote COVID-19 Vaccination
- Vaccine Q&A: Do I Need One Dose or Two?
- Nanodroplets and Ultrasound `Drills’ Prove Effective at Tackling Tough Blood Clots
Informing the Pack

Last week, we shared details about NC State’s COVID-19 testing strategy and plan for the spring semester. In this video, leaders from the NC State Division of Academic and Student Affairs provide an overview of what students can expect if they are placed in quarantine or isolation. Read the highlights of the plan here: http://ncst.at/MolHS0ChF5

NC State University
Published by Wolf Pack - November 17, 2020

When faced with the COVID-19 pandemic, the Strategic National Stockpile failed. Supply chain management experts at the NC State Poole College of Management propose a more dynamic, flexible approach to emergency preparedness. #ThinkAndDo

NC State University
Published by Wolf Pack - November 19, 2020

NC State is implementing new testing requirements and expanding programs as we plan for a safe and successful spring semester. After winter break, NC State will require proof of a negative COVID-19 test for returning students, faculty and staff, as outlined here: http://ncst.at/lUDx50Ck8LG

Watch to hear more about testing procedures from Dr. Julie Casani, director of Student Health Services.

The Strategic Stockpile Failed; Experts Propose New Approach to Emergency Preparedness
Driving Expertise and Impact

MORE FROM OUR EXPERTS

Ben Chapman
Extension Food Safety Specialist
Agricultural and Human Sciences, NC State

How to Safely Sanitize Surfaces at Home

Having a sick loved one at home (or wanting to keep the sickness out) can compel us to sanitize our surfaces. But how well do common cleaners actually sanitize? →

Healthy Habits at a Distance

Follow these tips from Dr. Julie Casani, director and medical director of NC State Student Health Services, to stay healthy while practicing physical distancing. →

NC State Uses 3D Printers to Make Face Shields for WakeMed

NC State’s Center for Additive Manufacturing and Logistics is putting 3D printers to work to create face shields for healthcare professionals.

April 7, 2020 | Lauren Barker

North Carolina State University remains committed to assisting the health care workers who are on the front lines fighting COVID-19. NC State’s Center for Additive Manufacturing and Logistics (CAMAL) is using 3D printers to create face shields.
Driving Expertise and Impact


Phillip Braun Contributor Hedge Funds & Private Equity
I am a clinical professor of finance at Kellogg School of Management.

In the beginning of the pandemic, any news of Covid-19 vaccine development was viewed as good news, particularly in the early days when initial research into hundreds of potential vaccines provided hope. Today, with two frontrunners — one from Moderna and the other from Pfizer — seeking emergency approval from the U.S. Food and Drug Administration (FDA), the market is more discerning.
Honoring Our Pack

Resilient Pack
From chewing out mask materials to ensuring the campus food pantry stays safe open, NC State staff and faculty have risen to meet the challenges posed by COVID-19. Here are just a few of their stories.

Recent Stories
Tapping into Behavioral Research to Promote COVID-19 Vaccination
Vaccine Q&A: Do I Need One Dose or Two?
Nanodroplets and Ultrasound “Drills” Prove Effective at Tackling Tough Blood Clots

Granting Gifts of Appreciation
NC State engineering professor Christine Grant gave handmade gifts to many members of the NC State Housekeeping staff and leaders.

Standout Staff
NC State employees continue to go the extra mile during the COVID-19 pandemic, making a big difference for others along the way.

Launching the Next Generation
NASA astronaut Christine Koch, a dual-degree graduate of NC State, spent over 30 days in space while in her role as Chief of the Astronauts.
Supporting Our Pack
Taking Care of the Pack

Many of our students are facing new and daunting challenges, and our alumni and friends have asked how they can help.

$1,893,548
4,050 donors have contributed $1,893,548 in support of the NC State Student Emergency Fund.

GIVE NOW

Responding to Urgent Need

The Student Emergency Fund was established to help ensure that NC State students have access to the support and resources they need to successfully recover from unexpected financial states and remain on track academically.

Freda Williams, a C-Store supervisor with Campus Enterprises, preps the food pantry shelves before it opens.

Feed the Pack Food Pantry Rallies to Stay Open

Thanks to a massive campuswide effort in the midst of the coronavirus outbreak, NC State’s food pantry continues to serve the students, faculty and staff who need it most.

April 9, 2020 | Suzanne Stanard
New Student and Family Orientation Vibrant as Always, but Online for Now

NC State’s New Student Programs was able to quickly pivot from in-person to virtual orientation sessions in a matter of weeks.

July 24, 2020 | Justin Hammend
Supporting Our Pack

NC STATE DAY OF GIVING 09.16.20 STRONGER AS A PACK
dayofgiving.ncsu.edu #GivingPack

EXTRAORDINARY OPPORTUNITY

Our Promise of Access

With the Extraordinary Opportunity Scholarship Initiative, we're reaffirming our commitment to access and affordability for scholars from across our state.

Learn more →
Virtual Commencement

Wolfpack Rising

This year, NC State held a special online ceremony to honor all of our 2020 graduates.

Watch the celebration ➔
Spring Communications Update

- Auditing and updating Protect the Pack site, including Dashboard
- Expanded communications partnership and collaboration
- Focus on Community Standards, Six-Steps of Safety, Enforcement
- A change in tone (when appropriate) / Informal but informative / New faces
Reporting Positives to Campus

- Positives from all sources updated on the Dashboard
- Clusters will be posted on the Protect the Pack site
- If an employee informs their supervisor and allows them to communicate, EMMC has a template available to guide any desired department or unit-level communications
Upcoming Communications

- Spring Update
- Community Standards
- Testing
- Updated campus signage
- Coaches PSAs
Upcoming Communications

- Chancellor PSAs
- Mascot Mask-Up video
- Supporting Student Government on video/communications series
  - Wellness days, campus spaces, safety, community standards
Informing the Pack

The Campaign for NC State
Questions?
Spring 2021 Resources - Websites

Protect the Pack Website: https://www.ncsu.edu/coronavirus/
- Operational and COVID-19 updates
- Testing requirements for spring 2021
- Community standards
- Isolation and quarantine
- FAQs

Working@NC State during COVID-19: https://emmc.ehps.ncsu.edu/workingnc-state-during-covid-19/
- 2021 Spring Operations Planning and Testing FAQs
- Addressing COVID-19 in your campus setting
- Guidelines for space and occupancy
- PPE request forms, directional signage and templates
- Special circumstances request process and form
- Exception processes for space use, travel and similar needs
- COVID-19 self reporting form

University Human Resources: https://hr.ncsu.edu/
- Pandemic guidelines, resources and support programs
- Furlough based programs resources and information
- Faculty and staff assistance program (FASAP)