# **Start of Spring 2021 Semester**

Administrative Leadership Meeting • January 12, 2021

Warwick Arden, Executive Vice Chancellor and Provost
Charles Maimone, Vice Chancellor, Finance and Administration
Brad Bohlander, Chief Communications and Marketing Officer

### **Presentation Outline**

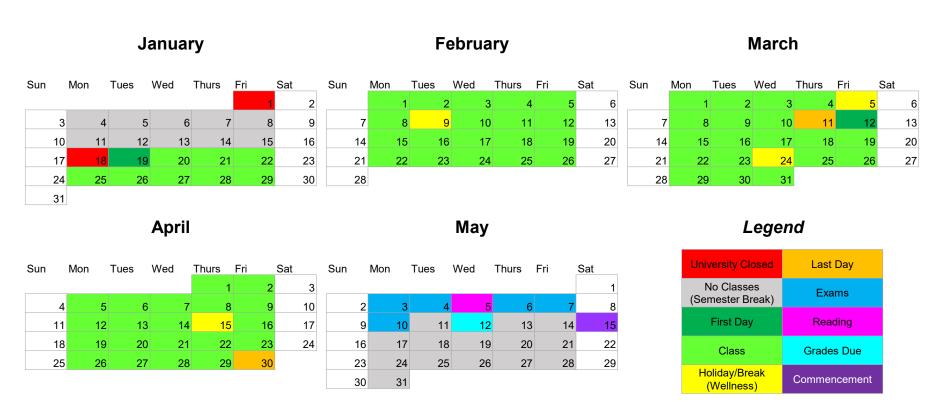
- Academics, Student Support and Research Provost Arden
- Budget Outlook, Operations and Testing Vice Chancellor Maimone
- COVID-19 Communications Update Chief Communications and Marketing Officer Bohlander
- Questions Chancellor Woodson

Provost Arden

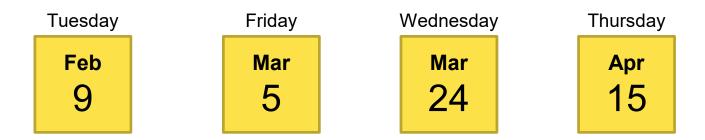
# Academics, Student Support and Research



### **Spring 2021 Academic Calendar**



### **Spring 2021 Wellness Days**



- Encourage students to use the Wellness Days to take a break
- Caring for physical and mental health during this stressful time is important for everyone

### **Academics: Student Enrollment**



33,484

Spring 2021

As of 1/06/21\*

34,937

Spring 2020

At census

Change from 2020

- 1,453

- 49

**- 488** 

0

- 859

- 57

All Students Undergraduate

Graduate

Vet Med

Non-degree

Ag Institute

<sup>\*</sup> Likely to gain a few hundred more students before first day of class

### **Academics: International Enrollment**



2,839

Spring 2021

As of 1/06/21\*

3,505

Spring 2020

At census

Change from 2020

- 666

**- 136** 

**- 455** 

-74

- 1

All Students

Undergraduate

Graduate Non-degree

Ag Institute

<sup>\*</sup> Best numbers based on visa document issued and visa approval status; includes 216 students who have visas or are in-country transfers and may still enter prior to census date. Spring 2021 includes a higher number of new students than normal because of Fall 2020 postponements.

### **Academics: Spring 2021 Courses and Sections**



61%
Courses
Online
Overall

75%
Sections
Online
Undergraduate

50%
Sections
Online

Graduate

- Courses: 39% not delivered online includes courses like research, dissertation prep, CO-OP, independent study, etc.
- Sections: All research-type classes appear as on-campus, so graduate sections online is highly skewed

### **Academics: Spring 2021 Student Credit Hours**



Total SCH change from

Spring 2020

83%
SCHs
Online

Overall

- 2.6%

All Students

88%

SCHs Online

Undergraduate

- <0.5%

Undergraduate

64%

SCHs Online

Graduate

**- 7.4%** 

Graduate

### **University Housing**

4,494 4,022 472

Total University Greek Village Housing

#### **Important Dates**

- January 12: University Housing Staff Move-In and Staff Training Begins
- January 12-18: Greek Village Move-In
- January 16-18: University Housing Move-In

#### **Safety Changes Implemented**

- Single Occupancy Assignments
- Suite-style buildings reduction to 4 people per suite only (in single occupancy rooms)
- Stricter Community Standards related to masks
- Mandatory testing (or verification of test results prior to) at check-in/move-in



### **DASA Student Programming and Engagement**

#### Winter Welcome Week January 16-23

- A collection of various virtual and face-to-face programs focused on involvement opportunities, community service and leadership.
- Designed to help students to:
  - Develop sense of community with NC State
  - Develop sense of community with student organizations and small social groups
  - Develop skills to thrive in the classroom
  - Identify university expectations

#### WWW activities include:

- Lead and Engage Series
- How to Thrive Series
- Virtual Student Involvement Fair
- Student Government Respect the Pack
- Meal Packaging Service Program



https://newstudents.dasa.ncsu.edu/winterwelcomeweek/

### **DASA Student Programming and Engagement**

#### **Current semester programming includes**

- Registration and engagement in the Leadership Development Certificate program
- Virtual concert in collaboration with UNC and ECU
- Student Government 100 Years of Leadership Celebration
- TUFFTalks UAB's own rendition of TEDTalk
- Feed the Pack Virtual and in person access and programs
- Alternative Service Break Solar Spark Collegiate Conference
- Pan Afrikan Week

#### More activities to come

 Many more activities will continue to be developed throughout the semester. Our goal is to provide safe engagement for all students.



### **Wellness and Recreation**

#### Wellness and Recreation Center + Carmichael Gym

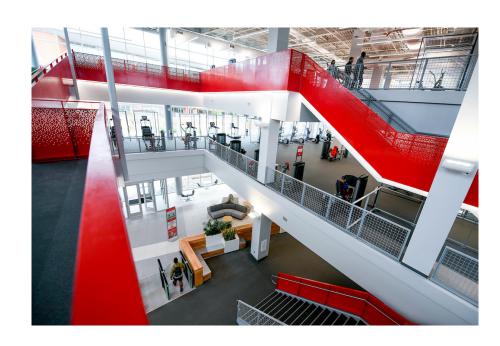
- Monday-Friday 6am 9pm
- Saturday 9am 7pm
- Sunday 10am 9pm

#### Facilities are modified for safety

- Face coverings required
- Indoor facilities using 30% occupancy
- Reserve access to fitness centers and pools for 45-90 minute blocks (disinfecting in between)

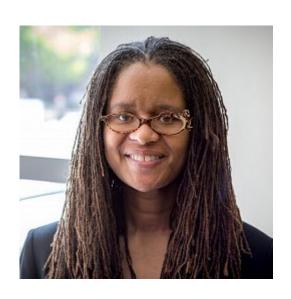
#### **Wellness and Recreation programs**

- Group Fitness (in-person and virtual)
- Intramural Sports (in-person and virtual)
- Club Sports (in-person)
- Personal Training (in-person and virtual)
- Outdoor Adventure Outings (in-person)
- Wellness Coaching (in-person and virtual)



https://wellrec.dasa.ncsu.edu/coronavirus/

# Vice Chancellor and Dean for Student and Academic Affairs



- Dr. Doneka Scott
- Vice Provost for Undergraduate Education and Student Success at University of Oregon
- Starts February 15

### **University Libraries: Academic Continuity**

#### **Expanded spring hours:**

- Monday-Thursday 8am 10pm
- Friday 8am 5pm
- Saturday noon 5pm
- Sunday noon 10pm

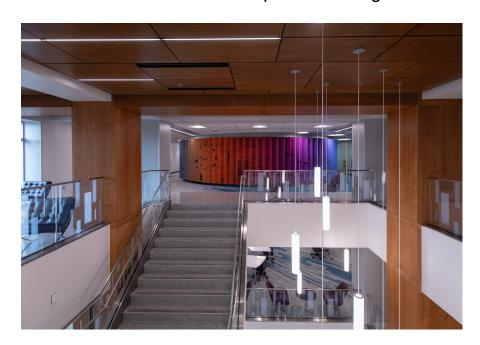
#### Facilities are modified for safety

- · Face coverings required
- Social distancing
- Safely spaced computing
- Individual reservable study rooms

#### Remote services

- Delivery of physical collections by mail
- Textbook scanning
- Consultations by text, chat, phone, Zoom
- Technology lending and delivery by mail

The Libraries have been open since August 3



### University Libraries: Campus & Community Engagement

#### Workshops – Primarily online, on topics such as:

- Data and Visualization
- Digital Media
- Digital Scholarship
- Makerspace
- Research Strategy

#### **Student Engagement**

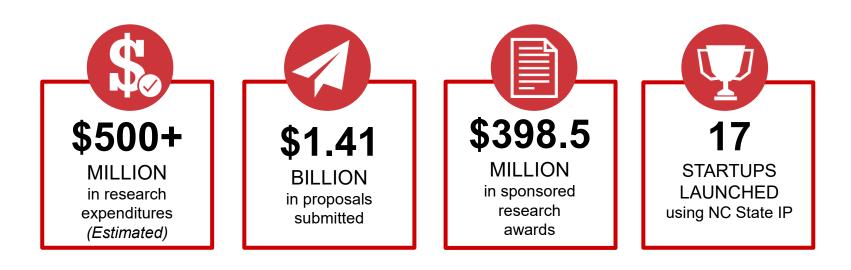
- New Student Orientation
- Wolfpack Welcome Week
- Personal Librarian Program

#### **Programming and Community Engagement**

- https://www.lib.ncsu.edu/events/upcoming
- Virtual Tours
   https://www.lib.ncsu.edu/visit/walk-tours
- Think & View https://www.lib.ncsu.edu/think-and-view



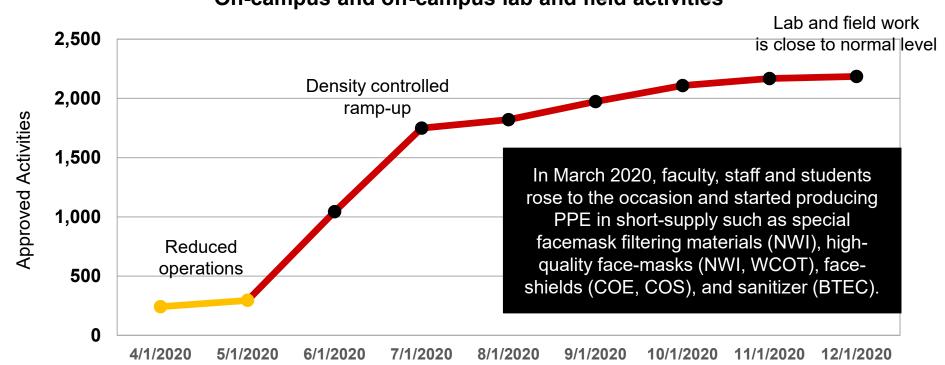
### **Research Highlights FY 2019-20**



 Overall FY 2020-21 research awards, proposals, and expenditures are currently tracking or exceeding FY 2019-20 numbers.

### **Research Restart During COVID-19**

On-campus and off-campus lab and field activities

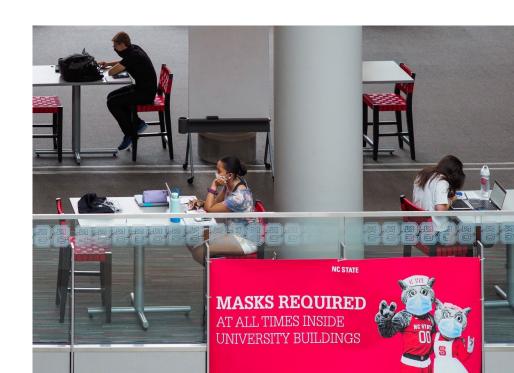


### Sample of 2020 Research Awards

- NovoNordisk Foundation grants totaling over \$50 million over five years
- \$24 million five-year **NSF** grant focused on 5G technology (AERPAW)
- \$10 million USDA grant focused on enhancing the sustainability of cropping
- \$15 million award from the **Gates Foundation** for sweet potato improvement
- \$7 million NIH P30 Center grant (awarded to CHHE)
- \$7 million **NIH** Superfund Research Program award focused on GenX-related chemicals and environmental health sciences
- \$6 million five-year grant from the **U.S. Department of Labor** to establish an Artificial Intelligence (AI) Apprenticeship program to strengthen AI literacy and skills of the American industrial workforce
- Several million dollars from different sponsors in COVID-19 related research

Vice Chancellor Maimone

# Budget Outlook, Operations and Testing



### Pandemic Impact to Spring Budgets and Beyond

### Spring – NC State

- Auxiliary units will experience lower revenues again this spring.
- Tuition Stable but down by \$11M. Declines coming from out-of-state grads and undergrads-regular term.
- Nominal change in other funding sources (State app, research, F&A).
- Research is actually performing better YTD.
- NC revenues remain stable through November, FY21 budget outlook remains positive.
- No indication of FY21 state appropriations budget reductions, however we will continue to pay close attention for any signs.

### **Campus Relief - New Federal Relief Funds**

- HEERF (Higher Education Emergency Relief Fund) \$27.8M in new federal relief funds.
  - \$8.9M for student relief
  - \$18.9M specific for university relief
- New relief fund allocations will follow CARES distribution strategy by reimbursing universitywide initiatives (testing, PPE), to ensure highest and best use.
- GEER (Governors Emergency Education Relief Fund).
  - \$483K awarded in Oct 2020 for Resilience Grants (emergency student aid)
  - Additional funding for GEER appropriated in new federal relief bill
- Additionally, CARES federal relief funds extended by one year to Dec 31, 2021. \$1.3M remaining.
- University Budget Office will continue to review expenses tagged as COVID-related in the Peoplesoft Financial System to allocate federal relief funds.

# **Prioritized Approach to Reduction Planning**

Phase 1 (Sept/Oct): FY21 Auxiliaries Revenue Shortfall

Phase 2 (Sept-Dec): FY21 Tuition and Mandatory Fees

Adjustments – if any. No indication

Phase 3 (Nov-June): FY21 State Reductions (primarily one-time)

Phase 4 (Sept/Jan): 2021-2023 Biennium Budget

Planning (continuing)

### **Spring 2021: Planning and Preparations**

- Return to campus testing and ongoing surveillance testing.
- Isolation and quarantine plans.
- Spring workforce and service plans (Spring 2021 Pack Ready Refresh Plan).
- Required training module "Returning to Campus Safely during COVID-19".
- Community standards.

### **Spring 2021: Testing Strategies**

- Return to Campus Testing Testing all students, faculty and staff before they return to campus.
- Surveillance testing
  - Ongoing, routine testing of students living on campus and Greek Village.
  - Ongoing, routine testing of high-contact, essential employees (including student employees) working on campus.
  - Voluntary testing of on-campus students, faculty and staff as desired by the individual.
  - Routine testing of student athletes.
- Testing of students and employees who are symptomatic and/or direct contact of those who test positive.

### **Spring 2021: Return to Campus Testing**

- NC State will require proof of a COVID-19 PCR test for students, faculty
  and staff returning to live or work on campus, and for students living within
  a 1-mile radius of campus.
- Tests must be completed no more than five days before returning.
- Students, faculty and staff can also get tested at community locations across Raleigh and the state.

### **Spring 2021: Testing on Campus**

- Regardless of where the test was completed, results must be provided to NC State for review:
  - Upload test results via HealthyPack Portal (medical portal), complete attestation
  - Student Health Services staff member will review test documentation
  - HIPAA and FERPA compliant process with industry-standard data security
- Positive cases identified through testing will trigger contact tracing and testing for those potentially exposed, including students, faculty and staff.

### **Spring 2021: Testing on Campus**

No-cost COVID-19 testing is available for students, faculty and staff at NC State in multiple locations across campus during the first three weeks in January.

- Clark Dining Hall on East Campus (walk-up)
- West Parking Deck on Central Campus (drive-up)
- Witherspoon Student Center on Central Campus (appointment, walk-up)
- Dan Allen Parking Deck on North Campus (drive-up)

### **Isolation and Quarantine**

- Any campus community member who tests positive for COVID-19 or is identified as having been in close contact with an individual who tests positive will be directed to isolate or quarantine.
- University staff will work with students on individual plan for quarantine and isolation, and provide regular check-ins throughout the process.
- 285 isolation and quarantine rooms designated for students living on-campus (increase from fall).
- On-campus spaces outfitted with snacks, water, cleaning supplies, linens and other items students may need during their stay.
- Faculty and staff should quarantine or isolate at home.



### Required Training 'Refresher'

- Updated REPORTER online training module "Returning to Campus Safely during COVID-19".
- Required training refresher for all NC State employees.
- Provides updated safe workplace protocol and expectations.
- Requires approximately 30 minutes to complete.
- Supersedes fall 2020 training curriculum.

### **Testing: Supervisor Guidance**

What to do in your campus setting if notified of an individual testing positive.

#### **Action Points**

- > Send any symptomatic individuals home and seek medical attention.
- > Encourage all individuals to self report a positive result or a close contact.
- If the individual was on-site in the last 24 hours, call Emergency Management & Mission Continuity (EMMC) for assistance with cleaning, closing spaces and communications as appropriate.
- Minimize communications about the individual until more information is obtained from the individual, Student Health Contact Tracing and/or EMMC.
- > Don't panic, be diligent and timely.

### **Community Standards**

- Wear a face covering everywhere on campus.
  - Unless alone in a private, enclosed dorm room, apartment or office with the door closed
  - Unless actively eating or drinking while maintaining physical distancing
- Practice good hand hygiene (wash hands frequently for 20 seconds at a time).
- Maintain an appropriate physical distance from others (6 feet or more).
- When sick, stay home from work or class.
- Follow all directions given by university officials and public health authorities.
- Follow mass gathering limitations.
- Comply with all local and state laws and ordinances.



# **COVID-19 Communications Update**

University Communications and Marketing | January 2021



### **COVID-19 Communications Partnership**

- StateComm members collaborated to provide extensive leadership, messaging and strategic communications support across campus
- UComm created, edited and coordinated more than 500 pandemic-related messages to campus community
- Generated a tremendous amount of content to inform, update and encourage the campus community and key constituents



### **Strategic Collaboration and Coordination**

- COVID-19 Communications and Events Toolkits
- University-wide Coronavirus Content Calendar
- Key messages to campus communications leaders
- Key content groups and regular meetings

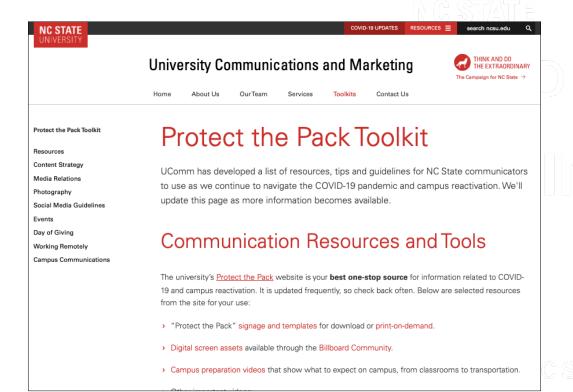


# **Continually Improving Communications**

- Improved partner engagement
- Enhanced opportunities for feedback
- More video and social
- Multiple channels
- Targeted communications

## **Informing Our Pack**





NC STATE

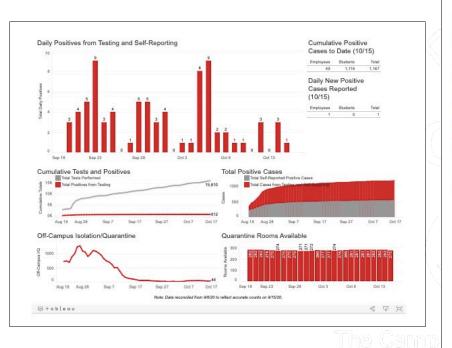
### PROTECT THE PACK

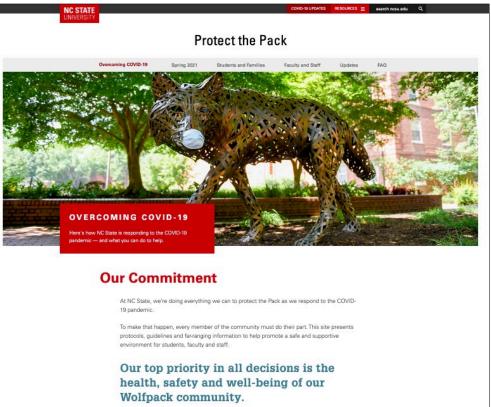
# MASKS MUST BE WORN WHEN NOT ACTIVELY EATING OR DRINKING



All students, faculty, staff and visitors are required to wear face coverings at all times on campus as well as on all property controlled or managed by NC State or leased by NC State for the university is use, and in all university programs and activities, including when in university buildings, classrooms, indoors or outdoors. Exceptions include when a student is in their own residence hall room alone, or when a faculty or staff member is alone in their enclosed, private office For more information on this requirement, see RUI, U 42.10. [Personal Safety Requirements Related to COVID-19).

### **Protect the Pack**





## **COVID-19 Spring Isolation and Quarantine Plan**

November 17, 2020

NC State community:

Last week, we shared details about NC State's testing strategy and our plan to more effectively detect and monitor the potential spread of COVID-19 next semester. Building on what we learned in the fall, we've adapted our isolation and quarantine processes to help prevent and control the potential transmission of the virus while ensuring students receive quality care.

Any campus community member who tests positive for COVID-19 or is identified as having been in close contact with an individual who tests positive will be directed to isolate or quarantine. Quarantine is used to keep anyone exposed to the virus away from others, while isolation is for people who have tested positive for COVID-19.

In this video, leaders from NC State's Division of Academic and Student Affairs (DASA) provide an overview of what students can expect if they are placed in quarantine or isolation.

Here are the highlights of our plan:

- > We have designated 285 isolation and quarantine rooms for students living in on-campus housing with single entry, private bathroom, separate HVAC and amenities for reheating or storing food. This is an increase in the number of rooms we had available during the fall semester.
- On-campus isolation and quarantine spaces are outfitted with snacks, water, cleaning supplies, linens and other items students may need during their stay.
- Students living on campus can choose to quarantine or isolate in one of our designated rooms or at their permanent off-campus residence. Students living off campus can either quarantine or isolate in place or at their permanent residence.

## A message of gratitude and encouragement for faculty and staff

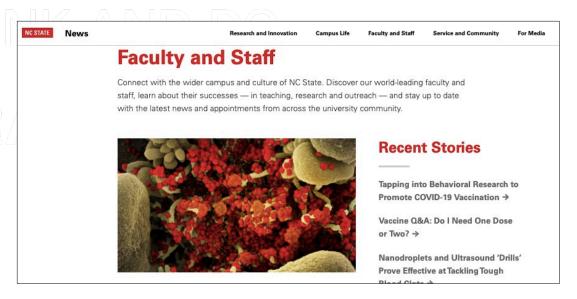
September 2, 2020

NC State faculty and staff:

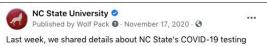
Thank you for all you've done and continue to do to keep NC State strong. Please take a moment to watch the message below from Chancellor Randy Woodson.







NC STATE



Last week, we shared details about NC State's COVID-19 testing strategy and plan for the spring semester. In this video, leaders from the NC State Division of Academic and Student Affairs provide an overview of what students can expect if they are placed in quarantine or isolation. Read the highlights of the plan here: http://ncst.at/MdcH50CnIF5





The Strategic Stockpile Failed; Experts Propose New Approach to Emergency Preparedness



NC State is implementing new testing requirements and expanding programs as we plan for a safe and successful spring semester. After winter break, NC State will require proof of a negative COVID-19 test for returning students, faculty and staff, as outlined here: http://ncst.at/iUDa50Ck8LG

Watch to hear more about testing procedures from Dr. Julie Casani, director of Student Health Services.



## **Promoting Our Pack**



## **Driving Expertise and Impact**

### NG STATE

#### MORE FROM OUR EXPERTS

Meet the Experts



#### How to Safely Sanitize Surfaces at Home

Having a sick loved one at home (or wanting to keep the sickness out) can compel us to sanitize our surfaces. But how well do common cleaners actually sanitize?  $\rightarrow$ 



#### **Healthy Habits at a Distance**

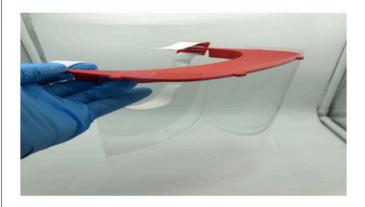
Follow these tips from Dr. Julie Casani, director and medical director of NC State Student Health Services, to stay healthy while practicing physical distancing.  $\rightarrow$ 

### The Campaign for NC 9

## NC State Uses 3D Printers to Make Face Shields for WakeMed

NC State's Center for Additive Manufacturing and Logistics is putting 3D printers to work to create face shields for health care professionals.

April 7, 2020 | Lauren Barker



North Carolina State University remains committed to assisting the health care workers who are on the front lines fighting COVID-19. NC State's Center for Additive Manufacturing and Logistics (CAMAL) is using 3D printers to create face shields.

## **Driving Expertise and Impact**

#### **Forbes**

### Moderna Vs. Pfizer: How The Market Evaluates Covid-19 Vaccines

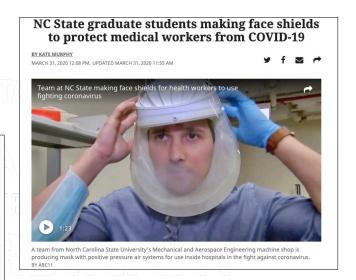


Phillip Braun Contributor © ①
Hedge Funds & Private Equity
I am a clinical professor of finance at Kellogg School of Management.



In the beginning of the pandemic, any news of Covid-19 vaccine development was viewed as good news, particularly in the early days when initial research into hundreds of potential vaccines provided hope. Today, with two

frontrunners — one from Moderna and the other from Pfizer PFE +0.2% — seeking emergency approval from the U.S. Food and Drug Administration (FDA), the market is more discerning.





## **Honoring Our Pack**

#### **Resilient Pack**

From churning out mask materials to ensuring the campus food pantry stays safely open, NC State staff and faculty have risen to meet the challenges posed by COVID-19. Here are just a few of their stories.



Dec 18, 2020

#### **Granting Gifts of Appreciation**

NC State engineering professor Christine Grant gave handmade gifts to every member of the NC State Housekeeping staff and leaders. →



Dec 9, 2020

#### Standout Staff

NC State employees continue to go the extra mile during the COVID-19 pandemic, making a big difference for others along the way. →



**Recent Stories** 

or Two? →

Blood Clots →

Tapping into Behavioral Research to

Promote COVID-19 Vaccination →

Vaccine Q&A: Do I Need One Dose

Nanodroplets and Ultrasound 'Drills' Prove Effective at Tackling Tough

#### Launching the Next Generation

NASA astronaut Christina Koch, a three-time graduate of NC State, knows how to thrive working from home, which she did flawlessly during a record-breaking 328 days in space. She'll share her



#### **OUR COMMUNITY IN ACTION**







More Stories

#### Counseling the Pack

The Counseling Center and Prevention Services made a seamless transition to telehealth, and staff and mental health services have been more accessible than ever before during the COVID-19 pandemic.

#### Teamwork, Trust Keep **NC State Stocked**

NC State employees hustled to get critical supplies for campus when COVID-19 reached the United States, ensuring the Wolfpack had the necessities for safe classes, research and work.

#### **Extraordinary Effort**

NC State employee Scott Stevens goes above and beyond as a volunteer in the Civil Air Patrol, helping communities across North Carolina during the COVID-19

#### **OUR COMMUNITY IN ACTION**









More Stories

Dec 16, 2020

#### Vaccine Q&A: Vaccines 101. mRNA and Adenoviruses

Here's how vaccines work and what mRNA and adenovirus vaccines are.

Read More →

Dec 11, 2020

#### Standout Staff

NC State employees continue to go the extra mile during the COVID-19 pandemic. making a big difference for others along the way.

Read More →

Dec 2 2020

#### **COVID-19 Can't Stop LEED** Lab

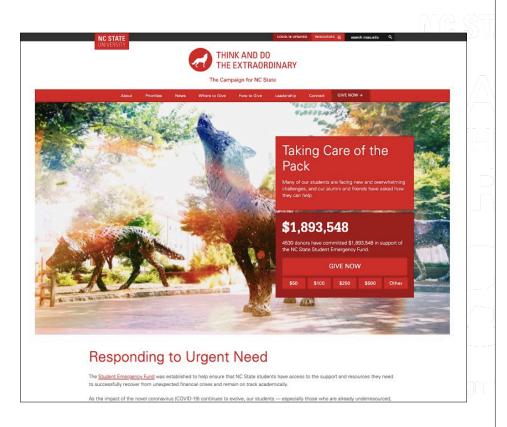
When the fall semester took an unexpected turn to online instruction. LEED Lab shifted to embrace the new learning opportunity.

Read More →

## **Supporting Our Pack**



## **Taking Care of the Pack**



# Feed the Pack Food Pantry Rallies to Stay Open

Thanks to a massive campuswide effort in the midst of the coronavirus outbreak, NC State's food pantry continues to serve the students, faculty and staff who need it most.

April 9, 2020 | Suzanne Stanard



Freda Williams, a C-Store supervisor with Campus Enterprises, preps the food pantry shelves before it opens.

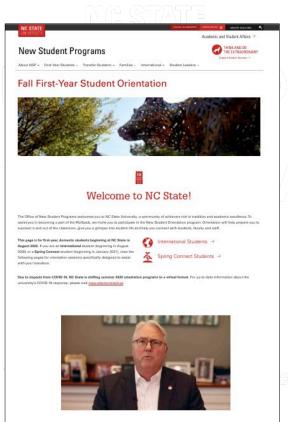
### Orientation, Summer Start and Convocation

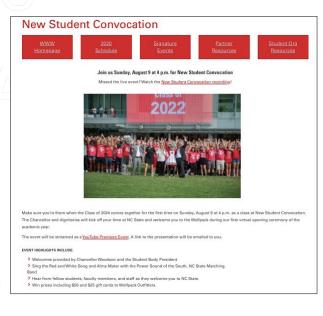
# New Student and Family Orientation Vibrant as Always, but Online for Now

NC State's New Student Programs was able to quickly pivot from in-person to virtual orientation sessions in a matter of weeks.

July 24, 2020 | Justin Hammond

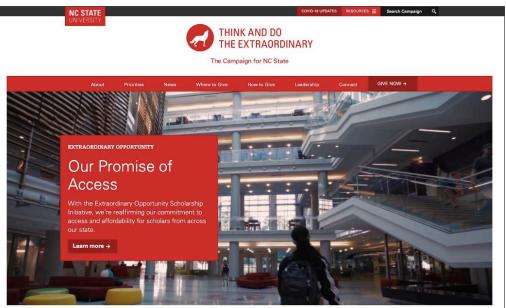




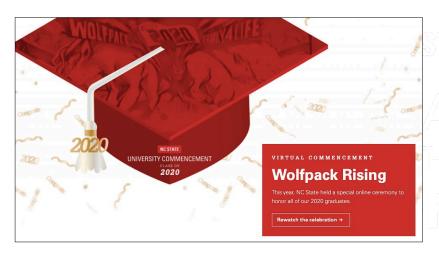


## **Supporting Our Pack**





### **Virtual Commencement**









## **Spring Communications Update**





## **Spring Communications Update**

- Auditing and updating <u>Protect the Pack</u> site, including Dashboard
- Expanded communications partnership and collaboration
- Focus on Community Standards, Six-Steps of Safety, Enforcement
- A change in tone (when appropriate) / Informal but informative / New faces



## **Reporting Positives to Campus**

- Positives from all sources updated on the Dashboard
- Clusters will be posted on the Protect the Pack site
- If an employee informs their supervisor and allows them to communicate, EMMC has a template available to guide any desired department or unit-level communications



## **Upcoming Communications**

- Spring Update
- Community Standards
- Testing
- Updated campus signage
- Coaches PSAs



## **Upcoming Communications**

- Chancellor PSAs
- Mascot Mask-Up video
- Supporting Student Government on video/communications series
  - Wellness days, campus spaces, safety, community standards







The Campaign for NC State



#### **NC STATE** UNIVERSITY

## **Spring 2021 Resources - Websites**

Protect the Pack Website: <a href="https://www.ncsu.edu/coronavirus/">https://www.ncsu.edu/coronavirus/</a>

- Operational and COVID-19 updates
- Testing requirements for spring 2021
- Community standards
- Isolation and quarantine
- FAQs

Working@NC State during COVID-19: <a href="https://emmc.ehps.ncsu.edu/workingnc-state-during-covid-19/">https://emmc.ehps.ncsu.edu/workingnc-state-during-covid-19/</a>

- 2021 Spring Operations Planning and Testing FAQs
- Addressing COVID-19 in your campus setting
- Guidelines for space and occupancy
- PPE request forms, directional signage and templates
- Special circumstances request process and form
- Exception processes for space use, travel and similar needs
- COVID-19 self reporting form

#### University Human Resources: <a href="https://hr.ncsu.edu/">https://hr.ncsu.edu/</a>

- Pandemic guidelines, resources and support programs
- Furlough based programs resources and information
- Faculty and staff assistance program (FASAP)