NC State University AY14-15 COACHE Survey Mean Ratings

Theme	Measure	Tenure Track		
		Men	Women	Diff <sup>1</sup>
	Benchmark: Nature of Work Research	3.25	3.20	
	Time spent on research	3.69	3.41	<b>↑</b>
	Expectations for finding external funding	3.24	3.11	
	Influence over focus of research	4.35	4.28	
	Quality of grad students to support research	3.44	3.35	
Nature of work:	Support for research	2.83	2.95	
Research	Support for engaging undergrads in research	3.09	3.01	
	Support for obtaining grants (pre-award)	3.16	3.20	
	Support for maintaining grants (post-award)	2.96	3.01	
	Support for securing grad student assistance	2.82	2.74	
	Support for travel to present/conduct research	3.03	3.18	
	Availability of course release for research	2.84	2.74	
	Benchmark: Nature of Work: Service	3.39	3.23	
	Time spent on service	3.53	3.41	
	Support for faculty in leadership roles	2.83	2.72	
Nature of work:	Number of committees	3.60	3.43	
Service	Attractiveness of committees	3.49	3.39	
	Discretion to choose committees	3.58	3.46	
	Equitability of committee assignments	3.24	2.92	<b>↑</b>
	Number of student advisees	3.74	3.58	
	Benchmark: Nature of Work: Teaching	3.80	3.70	
	Time spent on teaching	3.95	3.83	
	Number of courses taught	3.98	3.93	
Nature of work: Teaching	Level of courses taught	4.12	4.07	
	Discretion over course content	4.40	4.31	
	Number of students in classes taught	3.75	3.73	
	Quality of students taught	3.54	3.65	
	Equitability of distribution of teaching load	3.17	3.01	
	Quality of grad students to support teaching	3.42	3.16	<u></u>

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Time spent on outreach   3.70   3.73   3.74   3.75   3.	Theme	Measure	Tenure Track		
Other Work Activities         Time spent on administrative tasks         2.82         2.79           Ability to balance teaching/research/service         3.46         3.21         ↑           Benchmark: Facilities and work resources         3.62         3.64           Support for improving teaching         3.39         3.42           Office         3.93         4.01           Laboratory, research, studio space         3.42         3.31           Equipment         3.52         3.61           Classrooms         3.71         3.65           Library resources         4.23         4.25           Computing and technical support         3.56         3.67           Clerical/administrative support         3.09         3.02           Benchmark: Personal and family policies         2.97         3.00           Housing benefits         2.28         2.48           Tuition waivers, remission, or exchange         2.07         2.41         ↓           Spousal/partner hiring program         2.77         2.86         ♠           Childcare         2.32         2.03         ↑           Eldercare         2.53         2.54           Family medical/parental leave         3.34         3.30			Men	Women	Diff <sup>1</sup>
Ability to balance teaching/research/service   3.46   3.21   ↑	Other Work Activities	Time spent on outreach	3.70	3.73	
Personal and family policies   Eldercare   Eldercar		Time spent on administrative tasks	2.82	2.79	
Support for improving teaching   3.39   3.42		Ability to balance teaching/research/service	3.46	3.21	<b>↑</b>
Pacilities and work resources		Benchmark: Facilities and work resources	3.62	3.64	
Laboratory, research, studio space   3.42   3.31		Support for improving teaching	3.39	3.42	
Equipment   S.52   3.61		Office	3.93	4.01	
Classrooms   3.52   3.61		Laboratory, research, studio space	3.42	3.31	
Classrooms   3.71   3.65     Library resources   4.23   4.25     Computing and technical support   3.56   3.67     Clerical/administrative support   3.09   3.02     Renchmark: Personal and family policies   2.97   3.00     Housing benefits   2.28   2.48     Tuition waivers, remission, or exchange   2.07   2.41   ↓		Equipment	3.52	3.61	
Computing and technical support   3.56   3.67		Classrooms	3.71	3.65	
Clerical/administrative support   3.09   3.02		Library resources	4.23	4.25	
Benchmark: Personal and family policies   2.97   3.00		Computing and technical support	3.56	3.67	
Housing benefits   2.28   2.48		Clerical/administrative support	3.09	3.02	
Tuition waivers, remission, or exchange 2.07 2.41 ↓ Spousal/partner hiring program 2.77 2.86  Childcare 2.32 2.03 ↑  Eldercare 2.53 2.54  Family medical/parental leave 3.34 3.30  Flexible workload/modified duties 3.63 3.44  Stop-the-clock policies 4.07 4.03  Inst. does what it can for work/life compatibility 3.09 2.84 ↑  Right balance between professional/personal 3.41 2.93 ↑  Benchmark: Health and retirement benefits 3.01 3.17  Health benefits for yourself 3.04 3.27  Health benefits for family 2.46 2.61  Retirement benefits 3.24 3.36  Phased retirement options 3.40 3.36		Benchmark: Personal and family policies	2.97	3.00	
Personal and family policies		Housing benefits	2.28	2.48	
Personal and family policies    Eldercare   2.53   2.54     Family medical/parental leave   3.34   3.30     Flexible workload/modified duties   3.63   3.44     Stop-the-clock policies   4.07   4.03     Inst. does what it can for work/life compatibility   3.09   2.84   ↑     Right balance between professional/personal   3.41   2.93   ↑     Benchmark: Health and retirement benefits   3.01   3.17     Health and retirement benefits   5.04   3.27     Health benefits for yourself   3.04   3.27     Retirement benefits   3.24   3.36     Phased retirement options   3.40   3.36		Tuition waivers, remission, or exchange	2.07	2.41	$\downarrow$
Personal and family policies  Eldercare  Endercare  2.53  2.54  Family medical/parental leave  3.34  3.30  Flexible workload/modified duties  Stop-the-clock policies  Inst. does what it can for work/life compatibility  Right balance between professional/personal  Benchmark: Health and retirement benefits  Health benefits for yourself  Health benefits for family  Retirement benefits  3.04  3.27  Health benefits  Retirement benefits  3.24  3.36  Phased retirement options  3.40  3.30  3.40  3.30  3.40  3.30  3.40  3.30  3.40  3.30  3.40  3.30  3.40  3.30		Spousal/partner hiring program	2.77	2.86	
Policies    Eldercare   2.53   2.54		Childcare	2.32	2.03	<b>↑</b>
Family medical/parental leave 3.34 3.30  Flexible workload/modified duties 3.63 3.44  Stop-the-clock policies 4.07 4.03  Inst. does what it can for work/life compatibility 3.09 2.84 ↑  Right balance between professional/personal 3.41 2.93 ↑  Benchmark: Health and retirement benefits 3.01 3.17  Health benefits for yourself 3.04 3.27  Health benefits for family 2.46 2.61  Retirement benefits 3.24 3.36  Phased retirement options 3.40 3.36		Eldercare	2.53	2.54	
Stop-the-clock policies  Inst. does what it can for work/life compatibility  Right balance between professional/personal  Benchmark: Health and retirement benefits  Health benefits for yourself  Health benefits for family  Retirement benefits  3.04  2.46  2.61  Retirement benefits  3.24  3.36  Phased retirement options  3.40  3.36	pellelee	Family medical/parental leave	3.34	3.30	
Inst. does what it can for work/life compatibility  Right balance between professional/personal  Benchmark: Health and retirement benefits  Health benefits for yourself  Health benefits for family  Retirement benefits  3.04  3.27  Health benefits for family  Retirement benefits  3.24  3.36  Phased retirement options  3.40  3.36		Flexible workload/modified duties	3.63	3.44	
Right balance between professional/personal 3.41 2.93 ↑  Benchmark: Health and retirement benefits 3.01 3.17  Health benefits for yourself 3.04 3.27  Health benefits for family 2.46 2.61  Retirement benefits 3.24 3.36  Phased retirement options 3.40 3.36		Stop-the-clock policies	4.07	4.03	
Health and retirement benefits 3.01 3.17 Health benefits for yourself 3.04 3.27 Health benefits for family 2.46 2.61 Retirement benefits 3.24 3.36 Phased retirement options 3.40 3.36		Inst. does what it can for work/life compatibility	3.09	2.84	<b>1</b>
Health and retirement benefits for yourself  Health benefits for family  Retirement benefits  Retirement options  3.04  3.27  2.46  2.61  Retirement benefits  3.24  3.36  Phased retirement options  3.40  3.36		Right balance between professional/personal	3.41	2.93	
Health and retirement benefits for family  Retirement benefits  Retirement options  2.46  2.61  Retirement benefits  3.24  3.36		Benchmark: Health and retirement benefits	3.01	3.17	·
benefitsRetirement benefits3.243.36Phased retirement options3.403.36		Health benefits for yourself	3.04	3.27	
Retirement benefits 3.24 3.36  Phased retirement options 3.40 3.36		Health benefits for family	2.46	2.61	
		Retirement benefits	3.24	3.36	
Salary 3.09 3.00		Phased retirement options	3.40	3.36	
		Salary	3.09	3.00	

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Theme	Measure	Tenure Track		
mome		Men	Women	Diff <sup>1</sup>
	Benchmark: Interdisciplinary work	2.85	2.76	
	Budgets encourage interdiscip. work	2.68	2.64	
	Facilities conducive to interdiscip. work	2.72	2.66	
Interdisciplinary work	Interdiscip. work is rewarded in merit	2.86	2.87	
	Interdiscip. work is rewarded in promotion	2.84	2.71	
	Interdiscip. work is rewarded in tenure	3.32	3.43	
	Dept. knows how to evaluate interdiscip. work	2.96	2.69	1
	Benchmark: Collaboration	3.79	3.65	
Collaboration	Opportunities for collab. within dept.	3.82	3.63	
Collaboration	Opportunities for collab. outside dept.	3.70	3.57	
	Opportunities for collab. outside inst.	3.85	3.77	
	Benchmark: Mentoring	3.16	3.05	
	Effectiveness of mentoring within dept.	3.72	3.61	
	Effectiveness of mentoring outside dept.	3.47	3.76	$\downarrow$
	Mentoring of pre-tenure faculty	3.42	3.08	<u></u>
	Mentoring of associate faculty	2.85	2.35	1
Mentoring	Support for faculty to be good mentors	2.44	2.22	
	Being a mentor is fulfilling	4.12	4.23	
	Importance of mentoring within dept.	4.12	4.55	$\downarrow$
	Importance of mentoring outside dept.	3.28	4.01	$\downarrow$
	Importance of mentoring outside inst.	3.45	4.16	$\downarrow$
	Effectiveness of mentoring outside the inst.	3.76	4.17	$\downarrow$
	Benchmark: Tenure policies	3.75	3.48	<u> </u>
	Clarity of tenure process	3.88	3.46	1
Tenure policies	Clarity of tenure criteria	3.82	3.57	<u> </u>
	Clarity of tenure standards	3.44	3.38	
	Clarity of body of evidence for deciding tenure	4.03	3.64	<u> </u>
	Clarity of whether I will achieve tenure	3.87	3.45	<u></u>
	Consistency of messages about tenure	3.31	3.02	<b>↑</b>
	Tenure decisions are performance-based	3.90	3.81	· ·

NC State University AY14-15 COACHE Survey Mean Ratings

Theme	Measure	Tenure Track		
		Men	Women	Diff <sup>1</sup>
	Benchmark: Tenure clarity	3.56	3.47	
	Clarity of expectations: Scholar	4.01	3.77	<b>↑</b>
	Clarity of expectations: Teacher	3.97	3.87	
Tenure clarity	Clarity of expectations: Advisor	3.71	3.49	
	Clarity of expectations: Colleague	3.51	3.38	
	Clarity of expectations: Campus citizen	3.07	3.13	
	Clarity of expectations: Broader community	3.07	3.07	
	Benchmark: Promotion	3.93	3.52	<b>↑</b>
	Reasonable expectations: Promotion	3.97	3.66	<u> </u>
	Dept. culture encourages promotion	4.07	3.61	<u></u>
	Clarity of promotion process	4.12	3.69	<b>↑</b>
Promotion	Clarity of promotion criteria	3.93	3.64	<b>↑</b>
	Clarity of promotion standards	3.72	3.37	<u> </u>
	Clarity of body of evidence for promotion	4.05	3.80	<b>↑</b>
	Clarity of time frame for promotion	3.71	3.13	<b>↑</b>
	Clarity of whether I will be promoted	3.41	2.84	<b>↑</b>
Institutional	Priorities are stated consistently	2.86	2.98	
Governance and	Priorities are acted on consistently	2.66	2.66	
Leadership*	Changed priorities negatively affect my work**	2.65	2.56	
	Benchmark: Leadership: Senior	3.19	3.33	
	Pres/Chancellor: Pace of decision making	3.39	3.49	
Leadership: Senior	Pres/Chancellor: Stated priorities	3.20	3.37	
	Pres/Chancellor: Communication of priorities	3.33	3.49	
	CAO: Pace of decision making	3.20	3.26	
	CAO: Stated priorities	3.03	3.16	
	CAO: Communication of priorities	3.07	3.21	
	CAO: Ensuring faculty input	N/A	N/A	
	CAO: Support in adapting to change	N/A	N/A	

NC State University AY14-15 COACHE Survey Mean Ratings

heme	Measure	Tenure Track		
		Men	Women	Diff
	Benchmark: Leadership: Divisional	2.96	2.94	
	Dean: Pace of decision making	3.13	3.08	
Leadership:	Dean: Stated priorities	2.92	2.87	
Divisional	Dean: Communication of priorities	2.96	2.97	
	Dean: Ensuring faculty input	2.85	2.84	
	Dean: Support in adapting to change	2.29	2.50	
	Benchmark: Leadership: Departmental	3.73	3.54	
	Head/Chair: Pace of decision making	3.68	3.55	
	Head/Chair: Stated priorities	3.58	3.47	
Leadership: Departmental	Head/Chair: Communication of priorities	3.68	3.53	
- оран инониан	Head/Chair: Ensuring faculty input	3.79	3.49	1
	Head/Chair: Fairness in evaluating work	3.97	3.69	<u></u>
	Head/Chair: Support in adapting to change	3.44	3.19	1
	Benchmark: Departmental collegiality	3.82	3.65	
	Colleagues support work/life balance	3.76	3.49	1
	Meeting times compatible with personal needs	4.21	4.01	·
	Amount of personal interaction w/Pre-tenure	3.60	3.70	
Departmental collegiality	How well you fit	3.62	3.36	<u></u>
concigianty	Amount of personal interaction w/Tenured	3.62	3.59	
	Colleagues pitch in when needed	3.72	3.63	
	Dept. is collegial	4.01	3.85	
	Colleagues committed to diversity/inclusion	4.05	3.59	1
	Benchmark: Departmental engagement	3.59	3.56	<u> </u>
Departmental engagement	Discussions of undergrad student learning	3.46	3.34	
	Discussions of grad student learning	3.76	3.79	
	Discussions of effective teaching practices	3.46	3.45	
	Discussions of effective use of technology	3.42	3.44	
	Discussions of current research methods	3.53	3.46	
	Amount of professional interaction w/Pre-tenure	3.76	3.76	
	Amount of professional interaction w/Tenured	3.78	3.66	

## NC State University AY14-15 COACHE Survey Mean Ratings

Theme	Measure	Tenure Track		
		Men	Women	Diff <sup>1</sup>
	Benchmark: Departmental quality	3.68	3.68	
	Intellectual vitality of tenured faculty	3.73	3.65	
	Intellectual vitality of pre-tenure faculty	4.13	4.19	
	Scholarly productivity of tenured faculty	3.62	3.59	
Departmental quality	Scholarly productivity of pre-tenure faculty	4.01	4.03	
Departmental quality	Teaching effectiveness of tenured faculty	3.72	3.79	
	Teaching effectiveness of pre-tenure faculty	3.94	4.03	
	Dept. is successful at faculty recruitment	3.73	3.77	
	Dept. is successful at faculty retention	3.30	3.26	
	Dept. addresses sub-standard performance	2.79	2.51	<b>↑</b>
	Benchmark: Appreciation and recognition	3.28	3.11	
	Recognition: For teaching	3.35	3.21	
	Recognition: For advising	3.19	2.91	<b>↑</b>
	Recognition: For scholarship	3.49	3.37	
	Recognition: For service	3.14	2.94	
	Recognition: For outreach	3.11	3.05	
Appreciation and recognition	Recognition: From colleagues	3.67	3.53	
roodymaon	Recognition: From CAO	2.81	2.94	
	Recognition: From Dean	2.98	3.05	
	Recognition: From Head/Chair	3.71	3.40	<b>↑</b>
	School/college is valued by Pres/Provost	3.29	2.86	<b>↑</b>
	Dept. is valued by Pres/Provost	3.07	2.71	<b>↑</b>
	CAO cares about faculty of my rank	3.09	3.10	
Recruitment and retention	Outside offers are necessary in negotiations	1.97	1.87	
	Visible leadership for support of diversity	4.02	3.69	<b>↑</b>
Global satisfaction*	I would again choose this institution	3.69	3.66	
	Department as a place to work	3.82	3.60	
	Institution as a place to work	3.59	3.61	

<sup>&</sup>lt;sup>1</sup>Arrows indicate when mean ratings differ by 5 percent or more of the response scale (i.e., a difference of at least 0.25). Up arrows indicate that the individual college mean rating is notably higher than the mean of combined respondents from the other colleges, whereas down arrows indicate that the college mean is lower. If no arrow is present, differences in mean ratings are not considered large enough to be meaningful.